

Part I – The Schedule
SECTION A – SOLICITATION / CONTRACT FORM

SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS <i>OFFEROR TO COMPLETE BLOCKS 12, 17, 23, 24, & 30</i>				1. REQUISITION NO.		PAGE 1 OF 78	
2. CONTRACT NO.		3. AWARD/EFFECTIVE DATE		4. ORDER NO.		5. SOLICITATION NO. W91GY0-07-R-0008	
6. SOLICITATION ISSUE DATE 4 February 2007		7. FOR SOLICITATION INFORMATION CALL		a. NAME Jeffrey J. Holley, Capt, USAF		b. TELEPHONE NO. (No collect calls) (703) 544-1564	
8. OFFER DUE DATE/LOCAL TIME 1630 Hrs Baghdad, on 25 February 2007		9. ISSUED BY Joint Contracting Command – Iraq/Afghanistan PCO MNSTC-I Support Division APO AE 09348 Baghdad, Iraq		10. THIS ACQUISITION IS <input checked="" type="checkbox"/> UNRESTRICTED <input type="checkbox"/> SET ASIDE: % FOR <input type="checkbox"/> SMALL BUSINESS <input type="checkbox"/> SMALL DISADV. BUSINESS <input type="checkbox"/> 8(A) SIC: SIZE STD:		11. DELIVERY FOR FOB DESTINATION UNLESS BLOCK IS MARKED <input type="checkbox"/> SEE SCHEDULE <input type="checkbox"/> 13a. THIS CONTRACT IS A RATED ORDER UNDER DPAS (15 CFR 700) 13b. RATING	
12. DISCOUNT TERMS		14. METHOD OF SOLICITATION <input type="checkbox"/> RFQ <input type="checkbox"/> IFB <input checked="" type="checkbox"/> RFP		15. DELIVER TO See Schedule		16. ADMINISTERED BY Same as Block 9	
17a. CONTRACTOR/ OFFEROR		18a. PAYMENT WILL BE MADE BY DFAS Rome (DFAS RO-FPT) 325 Brooks Road Rome NY 13442-4527 Phone: 800-553-0527 Email: rome-vpfileroom@dfas.mil		19. ITEM NO.		20. SCHEDULE OF SUPPLIES/SERVICES (Attach Additional Sheets as Necessary)	
21. QUANTITY		22. UNIT		23. UNIT PRICE		24. AMOUNT	
25. ACCOUNTING AND APPROPRIATION DATA		26. TOTAL AWARD AMOUNT (For Govt. Use Only)		27a. SOLICITATION INCORPORATES BY REFERENCE FAR 52.212-1, 52.212-4. FAR 52.212-3 AND 52.212-5 ARE ATTACHED. ADDENDA <input checked="" type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED.		27b. CONTRACT/PURCHASE ORDER INCORPORATES BY REFERENCE FAR 52.212-4. FAR 52.212-5 IS ATTACHED. ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED.	
28. CONTRACTOR IS REQUIRED TO SIGN THIS DOCUMENT AND RETURN ____ COPIES TO ISSUING OFFICE. CONTRACTOR AGREES TO FURNISH AND DELIVER ALL ITEMS SET FORTH OR OTHERWISE IDENTIFIED ABOVE AND ON ANY ADDITIONAL SHEETS SUBJECT TO THE TERMS AND CONDITIONS SPECIFIED HEREIN.		29. AWARD OF CONTRACT: REFERENCE ____ OFFER DATED ____ YOUR OFFER ON SOLICITATION (BLOCK 5), INCLUDING ANY ADDITIONS OR CHANGES WHICH ARE SET FORTH HEREIN, IS ACCEPTED AS TO ITEMS:		30a. SIGNATURE OF OFFEROR/CONTRACTOR		31a. UNITED STATES OF AMERICA (SIGNATURE OF CONTRACTING OFFICER)	
30b. NAME AND TITLE OF SIGNER (TYPE OR PRINT)		30c. DATE SIGNED		31b. NAME OF CONTRACTING OFFICER (Type or print) Brad Riddle, Lt Col, USAF		31c. DATE SIGNED	
32a. QUANTITY IN COLUMN 21 HAS BEEN <input type="checkbox"/> RECEIVED <input type="checkbox"/> INSPECTED <input type="checkbox"/> ACCEPTED AND CONFORMS TO THE CONTRACT EXCEPT AS NOTED		32b. SIGNATURE OF AUTHORIZED GOVT REP		32c. DATE		33. SHIP NUMBER <input type="checkbox"/> PARTIAL	
34. VOUCHER NUMBER		35. AMOUNT VERIFIED CORRECT FOR		36. PAYMENT <input type="checkbox"/> COMPLETE <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL		37. CHECK NUMBER	
38. S/R ACCOUNT NO.		39. S/R VOUCHER NO.		40. PAID BY		42a. RECEIVED BY (Print)	
41a. I CERTIFY THIS ACCOUNT IS CORRECT AND PROPER FOR PAYMENT		41b. SIGNATURE AND TITLE OF CERTIFYING OFFICER		41c. DATE		42b. RECEIVED AT (Location)	
42c. DATE REC'D (YY/MM/DD)		42d. TOTAL CONTAINERS		43. RECEIVED BY (Print)		44. RECEIVED AT (Location)	

SECTION B – SCHEDULE OF SUPPLIES AND SERVICES**SCHEDULE**

For the purposes of paragraph (b) of the clause entitled “Indefinite Quantity” the minimum shall be \$500,000 for each awardee for the life of the contract. The contract maximum shall not exceed \$25,000,000.00.

The following quantities are merely estimates only. The government reserves the right to order any quantities to meet government requirements. The government may also not exercise some CLINS or SUBCLINS (i.e., courses) listed below or order portions of specific periods (i.e., order 6 MO instead of 12 MO)

BASE PERIOD

Ordering Period: (12) months from date of award.

BASE ORDERING PERIOD: 01 March 2007 TO 29 February 2007

Item	Supplies/Services	QTY	Unit	Unit Price	Total
0001	Training Support for ERU, CDP, SWAT and other classes IAW 1.1, 2.0	12	MO	\$	\$
0002	Crisis Response Training (CRT = Basic ERU) IAW 2.1.1	2	CLASS	\$	\$
0003	Emergency Response Unit Advance Course IAW 2.1.2	2	CLASS	\$	\$
0004	ERU Train the Trainer Course IAW 2.1.3	1	CLASS	\$	\$
0005	Basic Provincial Special Weapons & Tactics Team Training, IAW 2.2	1	CLASS	\$	\$
0006	Center for Dignitary Protection Training Academy Center				
0006AA	Center for Dignitary Protection Tier I Training Course (Complete) to Include Agent Training, Motorcade Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4	1	CLASS	\$	\$
0006AB	Center for Dignitary Protection Tier I Training Course (modified); This sub-line item will include instruction ONLY for items 2.3.1.1 and 2.3.1.4	2	CLASS	\$	\$
0007	Center for Dignitary Protection Tier II Training to include Agent Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4 of the Statement of Work.	5	CLASS	\$	\$
0008	CDP Train the Trainer (TTT) IAW 2.3.2	1	CLASS	\$	\$

0009	Additional Courses IAW 2.4				
0009AA	Curriculum Development IAW 2.4	12	MO	\$	\$
0009AB	Staff Management Course IAW 2.4.1	6	CLASS	\$	\$
0009AC	ERU Advanced Instructor Training IAW 2.4.2	1	CLASS	\$	\$
0009AD	Medical courses IAW 2.4.3	6	CLASS	\$	\$
0009AE	Basic Intelligence and Surveillance course IAW 2.4.4	4	CLASS	\$	\$
0009AF	Communication Course IAW 2.4.5	4	CLASS	\$	\$
0009AG	Force Protection Course IAW 2.4.6	1	CLASS	\$	\$
0009AH	Advance Provincial Special Weapons Tactic Team Course IAW 2.4.7	2	CLASS	\$	\$
0009AJ	Logistic Course IAW 2.4.8	6	CLASS	\$	\$
0009AK	Budgeting and Contracting Course IAW 2.4.9	1	CLASS	\$	\$
0009AL	ERU Specialty Courses IAW 2.4.10	12	CLASS	\$	\$
0009AM	Other Courses Not Listed IAW 2.4	1	CLASS	\$	\$
0010	TIER III Training Course IAW 2.4.11	1	CLASS	\$	\$
0011	National Police Mid-Grade Officer's Course IAW 2.4.12	6	CLASS	\$	\$
0012	National Police Senior NCO Leadership Course, IAW 2.4.13	6	CLASS	\$	\$
0013	Non-Instructor Responsibilities Specialized Functions IAW 3.0 & Section V				
0013AA	Dignitary Protection Advisory Support 3.2.2	12	MO		
0013AB	Contract Administration & Program Management IAW 3.1. 3.8, Section IV	12	MO	\$	\$
0013AC	Academic Administration & Student Support IAW 3.1, 3.8, Section IV	12	MO	\$	\$
0013AD	Liaison Functions IAW 3.4	12	MO	\$	\$
0013AE	Medical Support IAW 3.5	12	MO	\$	\$
0013AF	Interpretation Support IAW 3.6	12	MO	\$	\$
0013AG	Base Support Operations IAW 3.7.1	12	MO	\$	\$
0013AH	Base Support Operations Training IAW 3.7.2	12	MO	\$	\$
0013AJ	Force Protection & PSD IAW 3.10	12	MO	\$	\$
0013AK	Communications IAW 3.11	12	MO	\$	\$
0013AL	Bulk Fuel & Gas Stations Services IAW 3.12	12	MO	\$	\$
0014	Supplies and Equipment IAW 5.0, Appendix A				
0014AA	Office Equipment, IAW Section V, & 5.4	12	MO		
0014AB	Student Supplies & Stock Control Items. IAW Appendix A (Offeror must provide separate pricing for each CFGO item in Appendix A)	12	MO		
0014AC	Other Direct Costs (NTE \$250,000) IAW 5.3	12	MO	\$	\$
0014AC	Travel (NTE \$250,000) IAW 5.4	12	MO	\$	\$
0015	Mobilization IAW Section IV	1	LT	\$	\$

OPTION PERIOD ONE

Ordering Period: (12) months from END OF Base Period.

Item	Supplies/Services	QTY	Unit	Unit Price	Total
1001	Training Support for ERU, CDP, SWAT and other classes IAW 1.1, 2.0	12	MO	\$	\$
1002	Crisis Response Training (CRT = Basic ERU) IAW 2.1.1	2	CLASS	\$	\$
1003	Emergency Response Unit Advance Course IAW 2.1.2	2	CLASS	\$	\$
1004	ERU Train the Trainer Course IAW 2.1.3	1	CLASS	\$	\$
1005	Basic Provincial Special Weapons & Tactics Team Training, IAW 2.2	1	CLASS	\$	\$
1006	Center for Dignitary Protection Training Academy Center				
1006AA	Center for Dignitary Protection Tier I Training Course (Complete) to Include Agent Training, Motorcade Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4	1	CLASS	\$	\$
1006AB	Center for Dignitary Protection Tier I Training Course (modified); This sub-line item will include instruction ONLY for items 2.3.1.1 and 2.3.1.4	2	CLASS	\$	\$
1007	Center for Dignitary Protection Tier II Training to include Agent Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4 of the Statement of Work.	5	CLASS	\$	\$
1008	CDP Train the Trainer (TTT) IAW 2.3.2	1	CLASS	\$	\$
1009	Additional Courses IAW 2.4				
1009AA	Curriculum Development IAW 2.4	12	MO	\$	\$
1009AB	Staff Management Course IAW 2.4.1	6	CLASS	\$	\$
1009AC	ERU Advanced Instructor Training IAW 2.4.2	1	CLASS	\$	\$
1009AD	Medical courses IAW 2.4.3	6	CLASS	\$	\$
1009AE	Basic Intelligence and Surveillance course IAW 2.4.4	4	CLASS	\$	\$
1009AF	Communication Course IAW 2.4.5	4	CLASS	\$	\$
1009AG	Force Protection Course IAW 2.4.6	1	CLASS	\$	\$

1009AH	Advance Provincial Special Weapons Tactic Team Course IAW 2.4.7	2	CLASS	\$	\$
1009AJ	Logistic Course IAW 2.4.8	6	CLASS	\$	\$
1009AK	Budgeting and Contracting Course IAW 2.4.9	1	CLASS	\$	\$
1009AL	ERU Specialty Courses IAW 2.4.10	12	CLASS	\$	\$
1009AM	Other Courses Not Listed IAW 2.4	1	CLASS	\$	\$
1010	TIER III Training Course IAW 2.4.11	1	CLASS	\$	\$
1011	National Police Mid-Grade Officer's Course IAW 2.4.12	6	CLASS	\$	\$
1012	National Police Senior NCO Leadership Course, IAW 2.4.13	6	CLASS	\$	\$
1013	Non-Instructor Responsibilities Specialized Functions IAW 3.0 & Section V				
1013AA	Dignitary Protection Advisory Support 3.2.2	12	MO		
1013AB	Contract Administration & Program Management IAW 3.1. 3.8, Section IV	12	MO	\$	\$
1013AC	Academic Administration & Student Support IAW 3.1, 3.8, Section IV	12	MO	\$	\$
1013AD	Liaison Functions IAW 3.4	12	MO	\$	\$
1013AE	Medical Support IAW 3.5	12	MO	\$	\$
1013AF	Interpretation Support IAW 3.6	12	MO	\$	\$
1013AG	Base Support Operations IAW 3.7.1	12	MO	\$	\$
1013AH	Base Support Operations Training IAW 3.7.2	12	MO	\$	\$
1013AJ	Force Protection & PSD IAW 3.10	12	MO	\$	\$
1013AK	Communications IAW 3.11	12	MO	\$	\$
1013AL	Bulk Fuel & Gas Stations Services IAW 3.12	12	MO	\$	\$
1014	Supplies and Equipment IAW 5.0, Appendix A				
1014AA	Office Equipment, IAW Section V, & 5.4	12	MO		
1014AB	Student Supplies & Stock Control Items. IAW Appendix A (Offeror must provide separate pricing for each CFGO item in Appendix A)	12	MO		
1014AC	Other Direct Costs (NTE \$250,000) IAW 5.3	12	MO	\$	\$
1014AC	Travel (NTE \$250,000) IAW 5.4	12	MO	\$	\$
1015	Mobilization IAW Section IV	1	LT	\$	\$

OPTION PERIOD TWO

Ordering Period: (12) months from END OF Option Period One

Item	Supplies/Services	QTY	Unit	Unit Price	Total
2001	Training Support for ERU, CDP, SWAT and other classes IAW 1.1, 2.0	12	MO	\$	\$
2002	Crisis Response Training (CRT = Basic ERU) IAW 2.1.1	2	CLASS	\$	\$
2003	Emergency Response Unit Advance Course IAW 2.1.2	2	CLASS	\$	\$
2004	ERU Train the Trainer Course IAW 2.1.3	1	CLASS	\$	\$
2005	Basic Provincial Special Weapons & Tactics Team Training, IAW 2.2	1	CLASS	\$	\$
2006	Center for Dignitary Protection Training Academy Center				
2006AA	Center for Dignitary Protection Tier I Training Course (Complete) to Include Agent Training, Motorcade Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4	1	CLASS	\$	\$
2006AB	Center for Dignitary Protection Tier I Training Course (modified); This sub-line item will include instruction ONLY for items 2.3.1.1 and 2.3.1.4	2	CLASS	\$	\$
2007	Center for Dignitary Protection Tier II Training to include Agent Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4 of the Statement of Work.	5	CLASS	\$	\$
2008	CDP Train the Trainer (TTT) IAW 2.3.2	1	CLASS	\$	\$
2009	Additional Courses IAW 2.4				
2009AA	Curriculum Development IAW 2.4	12	MO	\$	\$
2009AB	Staff Management Course IAW 2.4.1	6	CLASS	\$	\$
2009AC	ERU Advanced Instructor Training IAW 2.4.2	1	CLASS	\$	\$
2009AD	Medical courses IAW 2.4.3	6	CLASS	\$	\$
2009AE	Basic Intelligence and Surveillance course IAW 2.4.4	4	CLASS	\$	\$
2009AF	Communication Course IAW 2.4.5	4	CLASS	\$	\$
2009AG	Force Protection Course IAW 2.4.6	1	CLASS	\$	\$

2009AH	Advance Provincial Special Weapons Tactic Team Course IAW 2.4.7	2	CLASS	\$	\$
2009AJ	Logistic Course IAW 2.4.8	6	CLASS	\$	\$
2009AK	Budgeting and Contracting Course IAW 2.4.9	1	CLASS	\$	\$
2009AL	ERU Specialty Courses IAW 2.4.10	12	CLASS	\$	\$
2009AM	Other Courses Not Listed IAW 2.4	1	CLASS	\$	\$
2010	TIER III Training Course IAW 2.4.11	1	CLASS	\$	\$
2011	National Police Mid-Grade Officer's Course IAW 2.4.12	6	CLASS	\$	\$
2012	National Police Senior NCO Leadership Course, IAW 2.4.13	6	CLASS	\$	\$
2013	Non-Instructor Responsibilities Specialized Functions IAW 3.0 & Section V				
2013AA	Dignitary Protection Advisory Support 3.2.2	12	MO		
2013AB	Contract Administration & Program Management IAW 3.1. 3.8, Section IV	12	MO	\$	\$
2013AC	Academic Administration & Student Support IAW 3.1, 3.8, Section IV	12	MO	\$	\$
2013AD	Liaison Functions IAW 3.4	12	MO	\$	\$
2013AE	Medical Support IAW 3.5	12	MO	\$	\$
2013AF	Interpretation Support IAW 3.6	12	MO	\$	\$
2013AG	Base Support Operations IAW 3.7.1	12	MO	\$	\$
2013AH	Base Support Operations Training IAW 3.7.2	12	MO	\$	\$
2013AJ	Force Protection & PSD IAW 3.10	12	MO	\$	\$
2013AK	Communications IAW 3.11	12	MO	\$	\$
2013AL	Bulk Fuel & Gas Stations Services IAW 3.12	12	MO	\$	\$
2014	Supplies and Equipment IAW 5.0, Appendix A				
2014AA	Office Equipment, IAW Section V, & 5.4	12	MO		
2014AB	Student Supplies & Stock Control Items. IAW Appendix A (Offeror must provide separate pricing for each CFGO item in Appendix A)	12	MO		
2014AC	Other Direct Costs (NTE \$250,000) IAW 5.3	12	MO	\$	\$
2014AC	Travel (NTE \$250,000) IAW 5.4	12	MO	\$	\$
2015	Mobilization IAW Section IV	1	LT	\$	\$

SECTION C – DESCRIPTIONS / SPECIFICATIONS**C-1: Scope of Work****EMERGENCY RESPONSE AND DIGNITARY PROTECTION TRAINING
TABLE OF CONTENTS****SECTION I GENERAL INFORMATION**

- 1.0 BACKGROUND**
- 1.1 SCOPE**
- 1.2 TRAINING LOCATION**
- 1.3 PERIOD OF PERFORMANCE & TYPE OF CONTRACT**

SECTION II SPECIFIED TASKS

- 2.0 SPECIFIC TASKS FOR SITE TRAINING**
- 2.1 ERU TRAINING ACADEMY CURRENT CURRICULUM**
 - 2.1.1 CRISIS RESPONSE TRAINING (CRT)**
 - 2.1.2 EMERGENCY RESPONSE UNIT ADVANCED COURSE**
 - 2.1.3 ERU TRAIN THE TRAINER (TTT) COURSE**
- 2.2 BASIC PROVINCIAL SPECIAL WEAPONS AND TACTIC TEAM TRAINING**
- 2.3 CENTER FOR DIGNITARY PROTECTION TRAINING ACADEMY**
 - 2.3.1 TIER I AND II DIGNITARY PROTECTIVE SECURITY DETAIL COURSES**
 - 2.3.1.1 SITE SECURITY**
 - 2.3.1.2 MOTORCADE ESCORT**
 - 2.3.1.3 PSD TRAINING**
 - 2.3.1.4 WEAPONS TRAINING**
 - 2.3.2 CDP TRAIN THE TRAINER**
- 2.4 DEVELOP, APPROVE AND PRESENT NEW CURRICULUM**
 - 2.4.1 STAFF MANAGEMENT COURSE**
 - 2.4.2 ERU ADVANCED INSTRUCTOR TRAINING**
 - 2.4.3 MEDICAL COURSE**
 - 2.4.4 BASIC INTELLIGENCE AND SURVEILLANCE COURSE**
 - 2.4.5 COMMUNICATION COURSE**
 - 2.4.6 FORCE PROTECTION COURSE**
 - 2.4.7 ADVANCED PROVINCIAL SPECIAL WEAPONS TACTIC TEAM COURSE**
 - 2.4.8 LOGISTIC COURSE**
 - 2.4.9 BUDGETING AND CONTRACTING COURSE**
 - 2.4.10 ERU SPECIALTY COURSES (Driver Training, Ballistic Breaching, Advanced Sniper/Observation)**
 - 2.4.11 TIER III TRAINING COURSES**
 - 2.4.12 NATIONAL POLICE MID GRADE OFFICERS COURSE**
 - 2.4.13 NATIONAL POLICE SENIOR NCO COURSE**

SECTION III SPECIFIC TASKS FOR SPECIALIZED PERSONNEL

- 3.0 SPECIALIZED FUNCTIONS**
- 3.1 PROGRAM MANAGEMENT**
- 3.2 CENTER FOR DIGNITARY PROTECTION MENTORS AND ADVISORS**
 - 3.2.1 Tier I & II Instructor/Mentors**
 - 3.2.2 Tier I Dignitary Protection Advisors**
- 3.3 ERU/SWAT MENTORS/INSTRUCTORS**
- 3.4 LIAISON OFFICER**
- 3.5 MEDICAL FACILITY PERSONNEL**
- 3.6 INTERPRETERS**
- 3.7 BASE SUPPORT OPERATIONS & TRAINING**
 - 3.7.1 BASE SUPPORT OPERATIONS**
 - 3.7.2 BASE SUPPORT OPERATIONS TRAINING**
- 3.8 ADMINISTRATION AND OPERATIONAL SUPPORT**

- 3.9 LOGISTIC, EQUIPMENT, AND WAREHOUSE MANAGEMENT
- 3.10 FORCE PROTECTION
- 3.11 INTERNET SERVICES AND COMMUNICATIONS MANAGEMENT
- 3.12 BULK FUEL AND GAS STATION SERVICES

SECTION IV MOBILIZATION AND CONTRACT ADMINISTRATION

- 4.0 MOBILIZATION AND TRANSITION PLAN
- 4.1 VETTING
- 4.2 BADGING
- 4.3 RECORDS, REPORTS, TRAINING MATERIALS
 - 4.3.1 REPORTS
 - 4.3.2 RECORDS AND TRAINING MATERIALS
 - 4.3.3 STANDARD OPERATING PROCEDURES

SECTION V CONTRACTOR FURNISHED ITEMS AND SERVICES

- 5.0 CONTRACTOR FURNISHED ITEMS AND SERVICES (NSP)
 - 5.1 OFFICE AND TRAINING EQUIPMENT
 - 5.2 SITE EQUIPMENT
 - 5.3 OTHER DIRECT COSTS (ODC)
 - 5.4 TRAVEL

SECTION VI GOVERNMENT FURNISHED ITEMS AND SERVICES

- 6.0 GOVERNMENT SERVICES (NSP)
 - 6.1 CAMP SITE BUILDINGS
 - 6.2 TRAINING EQUIPMENT
 - 6.3 WASTE DISPOSAL, POTABLE WATER SUPPLY AND DIESEL FUEL
 - 6.4 RECRUITMENT OF TRAINEES
 - 6.5 LETTER OF AUTHORIZATION
 - 6.6 GOVERNMENT FURNISHED VEHICLES
 - 6.7 MEDICAL/DENTAL CARE
 - 6.8 MORTUARY AFFAIRS
 - 6.9 UNIFORMS
 - 6.10 LEGAL SERVICES
 - 6.11 THEATER COMMANDER GUIDELINES
 - 6.12 VISIBILITY OF CONTRACTOR PERSONNEL
 - 6.13 REPLACEMENT PERSONNEL
 - 6.14 ORGANIZATIONAL CONFLICTS OF INTEREST

SECTION VII QUALITY ASSURANCE PROGRAM

- 7.0 QUALITY ASSURANCE PROGRAM

SECTION VIII GENERAL GOVERNMENT REQUIREMENTS

- 8.1 ARMING OF PERSONNEL
- 8.2 REQUIRED GOVERNMENT DOCUMENTATION
- 8.3 REQUIRED CONTRACTOR DOCUMENTATION
- 8.4 REQUIRED CONTRACTOR ACKNOWLEDGEMENTS
- 8.5 AUTHORIZED WEAPON AND AMMUNITION TYPES
- 8.6 REQUIREMENTS FOR INDIVIDUAL WEAPON POSSESSION
- 8.7 WEAPONS/EQUIPMENT RESTRICTIONS AND RESPONSIBILITIES
- 8.8 RULES FOR USE OF FORCE (RUF)
- 8.9 RETENTION AND REVIEW OF RECORDS
- 8.10 CONTRACTOR VEHICLES
- 8.11 QUARTERLY REPORTING
- APPENDIX A EQUIPMENT TABLES
- APPENDIX B CAMP BUILDINGS
- APPENDIX C ACRONYMS
- APPENDIX D VEHICLE LIST
- APPENDIX E COURSE INFORMATION

SECTION I. GENERAL INFORMATION

1.0 BACKGROUND.

The Civilian Police Assistance Training Team (CPATT), National Police Support Team (NPST) and Professional Training and Development (PDT) is currently responsible for training, equipping and basing a specialized national law enforcement capability within Iraq to counter terrorists, insurgents and criminal activities, quell large-scale civil disobedience and protect high-level dignitaries. Currently, training at the NPST / PDT Training Academies, Camp Dublin focuses on creating the capability of the Emergency Response Unit (ERU), Provincial Special Weapons and Tactic (SWAT) Teams and a high-level governmental officials Dignitary Protection (DP) force. The NPST and PDT staff is also assisting with the stand-up of 1st National Police Division and 2nd National Police Division. The equipping and training of these forces are conducted at other locations, if requested, the government may direct training for the other National Police (NP) units or government entities at Camp Dublin.

In order to build the ERU Battalion capability, thirteen (13) Basic Crisis Response and five (5) Advanced Courses have been conducted as well as Leadership and Train the Trainer courses. The site has provided an ERU operational mentorship program that acts in an advisory capacity to the ERU Operating Companies. The training site assisted in building Provincial SWAT capabilities by conducting twenty-six Basic Provincial SWAT courses.

By conducting a total of fifty-seven (57) Tier I and Tier II courses, CPATT training site supported the creation of a high level government dignitary protection force for Iraq. The site provided a mentorship/advisor program that assisted in building a skilled Iraqi Tier I PSDs who have assumed the responsibility of protecting the lives of their respective Principals. Tier I dignitaries include but not limited to the President, two Vice Presidents and Prime Minister of Iraq. Tier II dignitaries include but not limited to the Iraqi Ministries.

Currently the ERU and CDP Training Academies are in the processes of transitioning training to be managed and conducted by qualified Iraqi training companies. In FY08, the Iraq Minister of Interior (IMOI) is expected to assume full responsibility for the curriculum provided by these academies. The ERU Iraq Training cadre is assisting with the conduct of the ERU Basic and Advance Courses as well as ERU Train the Trainer, and Leadership courses. CDP will have an Iraqi training staff capable of sustaining Protective Security, Close-In Protection, Site Security and Motorcade escort courses.

The Emergency Response Unit is an MOI Special Operational Unit. Camp Dublin is their home base. The contracted mentors/instructors assist the ERU with developing their staff and operational capabilities. In the past, these mentors traveled with the ERU to provide assistance and coordination with coalition forces.

1.1. SCOPE.

Currently CPATT - PDT is training Emergency Response, Provisional SWAT, and Dignitary Protection at Camp Dublin, but with the changing environment in Iraq, PDT must be able to train National Police 1st Division, 2nd Division, ERU or any other Police team from a standardized curriculum and from any location deemed appropriate for training. This contract and all tasks ordered issued must be flexible enough to accommodate emerging requirements or locations. As Special Police teams fill to their mandated strength, it will be important to execute advanced and specialized training. The development and execution of Train the Trainer and leadership courses will ensure the continued success and transfer of training, base/life support and operational sustainment to the Iraqis.

The contractor must be able to team with the US and Iraqi governments to provide solutions to the transition. The primary goal is to train and transfer the training, operations and logistical support to the Iraqi government. When pricing, the contractor shall keep in mind that the government may exercise task orders in a manner to provide maximum flexibility. The background is provided to the contractor to enable the contractor to anticipate requirements, but the contractor should understand that the government may require more or less training than has been previously provided.

This statement of work outlines contractor's requirements. Through the exercise of task orders, the contractor shall provide requisite training and facilitate the transition of the organizational development and management of the ERU/SWAT and CDP Academies, ERU Operations and Base Support Operations to the Iraq Minister of Interior (IMOI). Contractor shall also develop curriculum as well as advise the ERU Operating Companies. The Offeror

should explain in the technical proposal on contractor will achieve the transition of these programs (i.e. through a phased approach.) Proposed timelines will be approved and adjusted by CPATT in coordination with IMOI.

The focus of this contract is support CPATT, NPST and PDT, in assisting IMOI with building a self sufficient and mission capable specialized law enforcement organizations and dignitary protection services armed with the necessary tools and skills required to address Iraq's anticipated future security environment and foster long term sustainability. This includes all special police forces directed by the IMOI.

The contractor providing these services will take into account mandatory IMOI's leave, holiday schedules and weekend schedule that includes Friday and Saturday.

The contractor must also take into account the confidential nature of training and operations that occur at Camp Dublin. Therefore, the camp will not be used as a staging or holding area for equipment, transient or temporary billeting for personnel, or an in-country training center for personnel who are supporting other contracts or missions within the CENTCOM AOR.

The Government desires to transfer the contract administration of this contract in future years to a MOI contracting organization. This would likely require a complete transfer of responsibility for all contractual, financial and property aspects. In the technical proposal, offeror should provide their approach, including anticipating future requirements and outlining potential costs.

All services, facilities, land and other property are to be used exclusively for this contract and this contractual agreement only. For other uses, the Contractor must request and be granted written permission by the PCO and COR (US Government).

1.2 TRAINING LOCATION. It is anticipated that training will be conducted in Baghdad, Iraq near the Baghdad International Airport (BIAP), but other sites may be included. Additionally, even if the schools are located at BIAP, some courses or portions of courses may be conducted at other locations in Iraq. Although military air may be utilized, there may also be civilian travel that will be the responsibility of the contractor IAW para 5.4.

1.3 PERIOD OF PERFORMANCE AND TYPE OF CONTRACT. The Government contemplates a firm fixed price (FFP), Indefinite Delivery Indefinite Quantity (IDIQ) contract with a one (1) year Base period and two (2) one (1) year option periods.

SECTION II: SPECIFIED TRAINING TASKS

2.0 Specific Tasks for Site Training (NSP). The contractor shall include how they plan to meet the training requirements listed in this document. The government anticipates exercising CLINS for core courses and may/may not exercise CLINS for additional courses.

Although this project largely involves instruction and training, there are other significant requirements. The contractor will provide advisors/trainers to assist with the development of Iraqi senior management staff. This senior staff is to be responsible for the coordination and monitoring activities required for the conduct of all missions assigned to the training academies, base support and operational deployment of the ERU. These tasks will be performed by contracted staff until successful transition to IMOI.

Contractor will work and assist with developing an ERU and CDP professional training units that support IMOI's specialized police and protective service training requirements. The contractor is to propose a training approach that prepares the ERU to be capable of performing the Mission Essential Task List (METL) of alerting, marshalling and deploying two simultaneous companies, establishing command and control and troop (police) leading procedures as well as Tactical Operation Center (TOC) and Tactical Information Center (TIC). Additionally special police training will include but not limited to individual and collective training tasks that continue to build individual, collective and leadership skills.

Contractor shall also develop new curriculum and prepare the Task, Conditions and Standards for each of the additional courses.

Equipment, clothing, and other supplies are integral to the instruction. At Appendix A, the requirements for equipment, clothing, and supplies are listed. All ammunition and weapons will be provided by the Government. Some of the supplies will be provided by the government, as identified in Appendix A. Items marked as "Number to Purchase, Contractor" shall be the Contractor's responsibility. Contractor should price the items in CLIN 0014AB. Items shall be the owned by the Government, but shall be managed, safeguarded, protected, and stored by the Contractor, until disbursed to students.

Currently all contractor-developed Primary Objectives of Instructions (POIs) and specialized equipment procured are being coordinated and approved by the CPATT, NPST, PDT, Office and the Directorate of Defense Trade Control Commission (DDTC), U.S. State Department and the U.S. Special Operations Command (SOCOM). Contractor must be prepared to continue with this process. Contractor must demonstrate their knowledge and experience in securing DDTC Technical Assistance Agreements (TAA) that covers a contractor's training services and/or specialized equipment provided to another foreign government. In offeror's proposal, Contractor should show proof that they have secured these TAAs in the past or state how they intend to secure TAAs.

All POI's and other documents must be prepared in both English and Arabic. All training will be coordinated in advance with the COR and executed off approved, written training schedules that follow the contractor's developed doctrine and training plans. All syllabi will be delivered in printed (English and Arabic) materials and on disk for utilization by Iraqi trainers for future sustainment. It is the contractor's responsibility to provide all required text (s) in suitable numbers for all students. No reduction in the quality/quantity of training will be allowed unless directed by IMOI or US government.

Appendix E and the paragraphs which follow describe the courses, anticipated number of students to be trained (for the base period), anticipated course duration, and anticipated number of hours of training. Offerors may vary from the anticipated course duration and number of training hours, but they must provide solid justification for why additional or less time is warranted.

2.1 ERU Training Academy Current Curriculum (NSP). Currently ERU curriculum has been developed to build a professional high-end, rapid response, national-level ER Battalion. The POIs for the basic Crisis Response Training (CRT) and Advance ERU Courses, Train the Trainer and have been approved by CPATT, NPST, PDT, and DDTC/SOCOM. The ERU training companies are developing the capability and gaining experience in providing these training courses.

The course title changes to ERU Operator Selection (EOS) Course when the basic CRT and Advanced ERU course are combined and taught as an eight week course. The number of ERU Operators courses to be conducted will depend on the strength level of the ERU Battalion and the current operational requirements.

2.1.1 Crisis Response Training (CRT). The four week CRT Course, is the basic course for the ERU training company. This course is designed as a selection tool to provide replacement personnel to the ERU Battalion. Emphasis is placed on team building, weapons firing, and four-man Close Quarter Battle (CQB) training as well as a Diagnostic PT Test. This course could be taught as a stand alone course or combined with the four week ERU Advanced course.

2.1.2 Emergency Response Unit (ERU) Advanced Course. Course places emphasis on ERU METL, Collective Tasks and Specified Tasks. This is a four week course and the ERU cadre completing this training will be capable of conducting assaults, (deliberate, emergency, vehicular and sniper initiated), and respond to open and hasty air ambushes. The ERU unit members will demonstrate knowledge of the procedures for establishing all of the follow; Command and Control, a TIC and TOC, with the capability to issue warning and operations orders. Trainee will gain proficiency in weapons manipulation through marksmanship training. The cadre will be proficient in executing urban/rural reconnaissance, CQB (4 man single room, 12 man multi-room, multi team, hallways/stairwells, ladder employment and night operations) as well as executing Team Drills, Movement Techniques and patrol procedures and incident management.

2.1.3 ERU Train the Trainer (TTT) Course. These three week TTT courses train selected ERU members on the process of planning, preparing and delivering training. The course covers the conduct of both classroom as well as field exercises. The TTT is designed for delivery in the traditional classroom setting or in field environment. Cadre will be trained on the processes of developing lesson plans, applying a variety of presentation and training techniques as well as motivating and counseling students.

Graduates from this course will become Assistant Instructors (AI) and will conduct on-the job instructor training. Upon certification by their respective Mentors, the AIs will receive the designation of Designated Instructor (DI) and are to be assigned as primary instructors for their Training Companies. There are currently 37 trainers in ERU with a goal of 56.

2.2 Basic Provincial Special Weapons and Tactic Team Training.

The Contractor will be prepared to provide a four week Basic Provincial SWAT Course. The Contractor is to provide courses designed to build the basic capability of SWAT Teams by providing instruction and training in both basic tactics and techniques specific to high-risk searches, high-risk arrests and hostage rescue operations. Class size currently has between 27 and 40 personnel per class.

2.3 Center for Dignitary Protection Training Academy (NSP). The contractor is to support the CDP Training Academy by conducting and mentoring an Iraqi training cadre capable of building Tier I, Tier II, and Tier III Dignitary protection force. This force is to be capable of protecting the highest level of Iraqi government officials. Attendees upon graduation will demonstrate a working knowledge of the tactics and techniques used for advanced and close-in protection as well as site security. The Mentors and Advisors will also be responsible for conduct of leadership training such as the Agent in Charge, Team and Shift Leadership Training as well as responsible for the conduct of Tier I Sustainment Exercises/Training.

Tier I dignitaries consist of the President, Prime Minister, 2 x Vice Presidents and former Prime Minister. Tier II consist of all other Iraqi Ministers approximately fifty four (54). Tier III consists of the members of the Iraqi Council of Representatives.

2.3.1 Tier I and II Dignitary Protective Security Detail Course. Tier II Training will consist of a four week PSD Course and a Three week Motorcade Escort Course. The Tier II PSD students will be trained in the "six man" foot formation and two vehicle motorcade operations. The Motorcade Escort Course will focus on basic driving skills and two vehicle formation driving.

The Tier I Training will consist of a four week PSD Course, three week Motorcade Escort Course and a two week Site Security Course. Tier I students will be assigned to a course by their respective VIP. The primary focus of the PSD course is to train the students in the "eight man" foot formation drills and three vehicle motorcade operations. The Motorcade Escort course is comprised of basic driving skills, formation driving, immediate action drills, Counter Assault Team drills (CAT) and vehicle maintenance. The Site Security Course will include physical security requirements in a residential/office environment, access control, searching techniques (persons, vehicles and buildings) and IED recognition.

The conduct of these courses is to transition through phases from mentor/instructor lead training to the course being taught by a designated Iraqi CDP Instructor. The number of Tier I courses to be conducted will depend on the outcome of the December 2005, National Iraqi elections and the requests for Tier I training by the newly formed Iraqi government.

Upon completion of training, the protective security specialist is to be capable of demonstrating an understanding of the duties and responsibilities of a site advance agent and is capable of designating primary, secondary, and tertiary routes, identifying choke points, ideal attack sites and safe havens on designated routes and the ability to write site surveys. The protective security specialist will know the procedures for addressing attacks on the principle and the motorcade and demonstrates the skills required to conduct close-in protection formation both static and mobile such as a diamond and wedge, as well as, the proper deployment procedures during arrivals and departures.

2.3.1.1 Site Security. The protective security specialist will demonstrate the ability to conduct threat analysis that includes IEDs/VBIEDS, and site scenario strategies for forced entry, covert entry and insider compromise. The specialist is knowledgeable of the procedures to deploy security patrols, establish protective barriers, security lighting and the procedures for implementing and monitoring the badge and ID system.

2.3.1.2 Motorcade Escort. Upon completion of training, the Protective Service Specialist is capable of demonstrating the techniques and strategies for motorcade escort. The protective security specialist will demonstrate knowledge of tactical motorcade operation terms and procedures, be capable of implementing

immediate action drills, use of blocks, and screens, negotiate roadblocks and checkpoints and demonstrate the driving skills required of this force. Trainees are to be capable of reacting to attacks on motorcades, demonstrate defensive tactics, basic strikes and takedowns. The trainee upon completion of training will be capable of demonstrating proficiency in basic map reading and terrain feature identification. Vehicles and fuel are GFE (fuel is provided by KBR at this time, but contractor should be prepared to provide this resource). See appendix D for CDP vehicle inventory.

2.3.1.3 PSD Training: Students will be assigned to a course by their respective VIP. The primary focus of the PSD course is to train the students in the “eight man” foot formation drills and three vehicle motorcade operations.

2.3.1.4 Weapons Training

Weapons Training consist of Glock 19s and AK 47 introduction, manipulation and live fire. Glock 19 training will apply the firearms safety procedures, identify the characteristics, nomenclature and functioning of the weapon, demonstrate field stripping and reassembly thereof and perform a function check. Students will be able to execute the four-step presentation from the holster, execute the load, unload and instructor check drills, demonstrate the magazine exchange and combat reload as well as execute the malfunction drills. Students will be able to engage single targets and multiple targets after drawing from the holster, conduct combat reload and malfunction drills. AK 47 training will consist of firearms safety procedures, identify the characteristics, nomenclature and functioning of the weapon, demonstrate field stripping and reassembly thereof and perform a function check. Load, unload and instructor check drills, demonstrate the magazine exchange and combat reload as well as execute the malfunction drills. Demonstrate the weapon safety rules, demonstrate load, unload and make safe of the AK. Execute slow-aim fire from 7-15 m while engaging single/multiple targets and conduct reload and clearing procedures as required.

2.3.2 CDP Train-the-Trainer (TTT). Trainers are to receive the basic instructor course and develop the skills to prepare, conduct and evaluate training. Procedures for conducting classroom, ranges and exercises will be discussed and reviewed. The conduct of student evaluations and remedial training process will be reviewed.

This course will be presented by the mentors and transition to the CDP cadre. This phased in approach for qualifying Iraqi CDP Trainers will ensure that the training center is capable of sustaining CDP training during transition to the new government. Upon completion of training these trainers will refine their skills as an Assistant Instructor (AI) and gain the experience required to be certificated as a Designated Instructor (DI). The focus of this program will be to create an elite corps of carefully vetted and validated Iraqi experts who are qualified to instruct and validate all aspects of high risk protection procedures. Contractor shall provide quality standards that validate instructor as an AI and DI. There are currently 32 Iraqi instructors employed with a goal of 100+.

Iraqi CDP trainers must have received PSD training in providing protective services, motorcade escort and site security before attending this course.

2.4 Develop, Approve and Present New Curriculum (NSP). The Offeror shall develop curriculum, gain POI approval and provide instruction of additional courses (A sample of those courses is listed below and instruction is not limited to the courses below.) Contractor shall develop additional, relevant courses which ERU and other special police units would benefit from. The courses should facilitate a continuous training cycle to strengthen the Iraqi special police forces. In their proposal, the contractor should identify potential additional course instruction and include Tasks, Conditions and Standards for each course, the length of the course in hours, maximum student attendance. These courses of instruction shall be priced in the CLIN 0009 and options.

Sample courses:

- Staff Management Course
- ERU Advanced Instructor Training
- Medical Courses, basic, intermediate
- Basic Intelligence & Surveillance Course
- Force Protection Course
- Logistic Course

- Budgeting and Contracting Course
- Communication Course
- Provincial Advanced SWAT
- ERU Driving Course
- Enhancement Training Ballistic Breaching Course
- Advanced Sniper/Observation Course
- National Police Mid-Grade Officer Course
- National Police Senior NCO Course

2.4.1 Staff Management Course. Offeror shall provide solutions on Staff Management which would encompass the doctrine and principles required to manage base operations and the headquarters staffing for National Police units and CDP Academies as well as ERU Operations and other National Police training academies. The student may study staff procedures and will be capable of serving as a staff member of one of these organizations. Students will gain a working knowledge of procedures and processes for resource management, logistics, administration and operations, budget and contracting and maintenance procedures and process. The goal is to educate Iraqi personnel in the day to day operations and administrative duties of a headquarters unit.

2.4.2 ERU Advanced Instructor Training. Offeror shall provide solutions to Advanced training for ERU training company staff. These individuals upon graduation will be capable of developing and executing a yearly training plan. Instruction will be given on preparing a training program that addresses how the unit will meet their mission and identified mission essential tasks list. Classroom and practical exercises will be provided that address preparing, executing and assessing training plans. This course will review the commander's and training company role in developing curriculum and executing and evaluating training programs to sustain unit proficiency.

2.4.3 Medical Course. Offeror shall provide solutions on educating ERU operators, CDP Trainers, and other members of the National Police on basic medical skills. At the completion of this course(s), Iraqi personnel should be able to conduct buddy aid to combat life saver skills. Instructors should be qualified or equal to a medical corpsman or U.S. Army Military Occupation Series (MOS) 18 Delta medic.

The contractor will provide each student with a medical kit and train with these items during the course. The contractor will develop realistic scenarios practical exercises that include care under fire and low light conditions utilizing training manikins, and professional props to challenge the student to apply theory and knowledge to real life circumstances.

2.4.4 Basic Intelligence & Surveillance Course. Offeror shall provide solutions to educating selected Iraqi personnel on basic intelligence and surveillance. The course shall be designed with the specific objectives of preparing officers, men and women to serve successfully in the unit as section leaders, intelligence gatherers, assistant staff officers and planners. This cadre will be capable of intelligence planning, reconnaissance and surveillance, report writing and communication, map reading, the use of Global Positioning System (GPS), cameras and a variety of weapon systems.

2.4.5 Communication Course. Offeror shall provide solutions on educating Iraqi personnel on the installation, utilization and operation of communications equipment. Establishing and maintaining tactical and operational communications and communications equipment. The student upon completion of the Communication Course will be able to plan, prepare and assist in the communications for operational ERU/SWAT, CDP Academies, Base Support Operations (BSO), and other members of the National Police. Contractor will include the procedures for supervising the communications functions for special operations or missions. The students should be proficient in radio procedures, maintenance, and proper usage of the radio to include communications security.

2.4.6 Force Protection Course. Offeror shall provide solutions on Force Protection training for the BSO Force Protection personnel. Course will be dedicated to firearms training and all personnel will qualify with the Glock 17/19, M-4 and 12 gauge shotgun. FP Trainees will know how to determine criminal and insurgent hazards and risks, and perform guard procedures to include access management and reporting, the FP personnel will

be trained on developing and implement an Emergency Action Plan. Currently, Iraqi personnel can not secure any portion of the BIAP perimeter by themselves to include Camp Dublin.

2.4.7 Advanced Provincial Special Weapons Tactic Team Course. Offeror shall provide solutions on conducting advanced skills to SWAT team members. The course curriculum may contain an in-depth training and practical exercising on the following functional areas: command and control, dry and live dynamic entries, range training and mechanical/ballistic breaching and introduction to sniper operations. The conduct of this course should be phased beginning with Mentor/Instructor training and progressing to the point that the courses are presented solely by the Iraqi Designated Instructors.

2.4.8 Logistic Course. Offeror shall provide solutions to Logistical training that may include instruction on supervising or performing tasks involving the general accountability and maintenance of all the National Police Academies supplies and equipment. Trained Logistic cadre will gain a working knowledge of the skills required to maintain an automated supply system for in-processing and distributing organizational and installation supplies and equipment, securing and controlling weapons and ammunition and preparing all unit/organizational supply documents. A portion of the course will be dedicated to teaching the Iraqis basic computer skills.

Students are to gain practical experience in performing inventory and documentation and warehouse procedures, including ordering, receiving and storing supplies and equipment as well as quality control and scheduling and performing maintenance.

2.4.9 Budgeting and Contracting Course. Offeror shall provide solutions on the processes of assessing budget and contract requirements, developing costs estimates, building and tracking budgets. This course will also provide the trainee with the skills to write Statements of Work, develop contractor evaluations and track the performance of contracts. The course will also address procedures for reviewing contracted performance, conducting performance evaluations as well as the procedures for counseling and taking corrective action to improve or dismiss marginal and non-performing contractors. This course is to provide attendees from the National Police with an understanding of the processes required to secure goods, services, and the equipment required to support their respective programs. Depending on IMOI requirements, the Budgeting and Contracting Course could be offered separately.

2.4.10 ERU Specialty Courses. Offeror shall provide solutions on the following three (3) one week specialty courses: Driver Training, Ballistic Breaching and Advanced Sniper/Observation to improve the skills of the current ERU operators. Assessments of past operations highlighted the requirement for these operators to receive additional training in the following skills: driving, ballistic breaching and advanced Sniper/Observation. These courses will be taught predominately in a field environment.

- Driver Training: This ERU IPs will review and practice the fundamentals of driving as well as operational driving under hazardous conditions. Students will also learn to perform first-line vehicle maintenance.
- Ballistic Breaching: This ERU IP is introduced to the use of the Remington 870 shotgun (pistol grip/collapsible stock), and the types of breaching rounds used in conjunction with the 870 shotgun and the impact on breaching, strategies for breaching different types of doors with respective hinges.
- Advanced Sniper/Observation. A two-man ERU Sniper team will receive marksmanship and spotting technique skills with the utilization of the Remington 700 with optics, and the effect of rounds from this weapon. Student will gain tactical assault experience working as a sniper and spotter for information gathering and reporting in conjunction with Tactical Command.

2.4.11 Tier III Training Courses. The Contractor will develop and present Tier III training designed to train the PSD units of Iraqi government personnel. Tier III consists of six days of classroom, range, and on the job training to include:

- **2 days shooting (Glock /AK-47)** Weapons Training consists of Glock 19s and AK 47 introduction, manipulation and live fire. Glock 19 training will apply the firearms safety procedures, identify the characteristics, nomenclature and functioning of the weapon, demonstrate field stripping and

reassembly thereof and perform a function check. Students will be able to execute the four-step presentation from the holster, execute the load, unload and instructor check drills, demonstrate the magazine exchange and combat reload as well as execute the malfunction drills. Students will be able to engage single targets and multiple targets after drawing from the holster, conduct combat reload and malfunction drills. AK 47 training will consist of firearms safety procedures, identify the characteristics, nomenclature and functioning of the weapon, demonstrate field stripping and reassembly thereof and perform a function check. Students will be able to execute load, unload clearing procedures and instructor check drills, demonstrate magazine exchange and combat reload as well as execute the malfunction drills. Students will also be able to demonstrate weapon safety rules, make safe of the AK47 and slow-aim fire from 7-15 m while engaging single/multiple targets as required.

- **1.5 days Motorcade Escort Training** The Motorcade Escort course will provide training in tactical motorcade operation teams and procedures, use of blocks and screens, roadblocks and checkpoints and required driving skills. This course will be taught primarily through lecture, case studies, class discussion and practical application. Instructor-led classroom sessions using Microsoft PowerPoint and other audio/visual aides will also be employed to maximize student understanding and retention.
- **1.5 days PSD Training** The main purpose of PSD training is to provide instruction and mentoring to create comprehensive, professionally staffed protective security detail units which are competent in the eight man foot formation drills and three vehicle motorcade operations. These units will be responsible for the protection and safeguarding of high-level government officials and students are trained to be capable of preventing loss of life, injury to personnel and damage/destruction of facilities or equipment both in a static and/or mobile operation. The ultimate goal is to train the Iraqis to manage and lead themselves in PSD operations. This course will be taught primarily through lecture, case studies, class discussion and practical application. Instructor-led classroom sessions using Microsoft PowerPoint and other audio/visual aides will also be employed to maximize student understanding and retention.
- **1 day Practical Exercise** The main purpose of this practical exercise (PE) is to ensure that the students have learned and understood the blocks of instruction presented during the course and to show that they can competently serve as a Personal Security Detail for their respective principles.
- The Tier III training will be provided in a six week block with two one week courses being taught simultaneously. The total courses to be taught per six week block is twelve.

2.4.12 National Police Mid-Grade Officers Course The purpose of this course is to train Senior Captains and Majors in Leadership, Human Rights, Iraqi Rule of Law, Staff Management and to provide mid-career National Police Officers education and training similar to the United States Army Intermediate Level Education (ILE). This will be accomplished through independent study, group projects, lecture, and group discussion. The course will be three weeks in length. The POI for this course may be changed by CPATT PDT as new and evolving requirements are identified. The National Police Mid-Grade Officer's Course shall encompass the doctrine and principles required to effectively operate as a mid-grade officer in the National Police.

2.4.13 National Police Senior NCO Course The purpose of this course is to train National Police Senior NCO's in Leadership, Human Rights, Iraqi Rule of Law, Staff Operations, and to provide Senior National Police NCOs education and training similar to the United States Army Advanced Non Commissioned Officers Course (ANCOC) and Battle Staff course. This will be accomplished through independent study, group projects, lecture, and group discussion. The course will be three weeks in length. The POI for this course may be changed by CPATT PDT as new and evolving requirements are identified. The National Police Senior NCO Leadership Course shall encompass the doctrine and principles required to effectively operate as a Senior NCO in the National Police.

SECTION III: SPECIFIC TASKS FOR BASE SUPPORT, PROGRAM MANAGEMENT, AND OTHER TASKS

3.0 Specialized Functions. The Contractor shall perform additional provide a cadre of highly qualified management, advisors/instructors administrative and base services personnel. These individuals should have

extensive experience providing the requested services in high-threat, non-permissive environment, in countries such as Iraq and Afghanistan.

The Management Team and advisor/instructor staff must demonstrate through positions of authority an understanding of the multi-faceted approach required to execute and transition base management and training academy programs as well as ERU operations. The contractor as well as individuals proposed must demonstrate the experience and skills of transitioning the requested programs to host nation's personnel.

The proposed staff must include some personnel who have Arabic speaking skills and experienced in conducting the liaison/facilitation activities required between senior management at the U.S. Embassy, the Coalition Forces and host country as this program transitions to IMOI management.

The Contractor shall utilize only cleared and vetted U.S. personnel, third country nationals (TCNs) and local Iraqi Nationals. The contractor shall explain his vetting process to ensure the reliability of employees.

3.1 Program Management. The Contractor shall prepare a management structure of personnel who will have oversight over the execution of the contract. These services include developing and facilitating the phased in program for IMOI assumption of the management of programs outlined in this proposal.

The Program Management Team shall have the depth and breadth of operational experience and training in military and/or police special operations of a magnitude similar to this effort. The Program Management Team shall be located on-site in Baghdad and coordinate with the leadership of the CPATT NPST and PDT on the conduct of the contract, transition plans, schedules, operations and risks impeding this transition. The contractor shall identify any and all potential risks associated with performing this task and shall include a robust risk mitigation plan as a part of their proposal. The anticipated number of personnel required for program management is 8 individuals, consisting of:

- Program Manager (1)
- Deputy Program Manager (1)
- Operations Officer (1)
- Deputy Program Managers for ERU (1), CDP (1), BSO (1), and for Tier 1 Advisors (1)

Program management shall be priced under CLIN 0013.

3.2 Center for Dignitary Protection Advisors (NSP). Contractor will provide operational and training advisors to support the Tier I Dignitary Protection Program and Center for Dignitary Protection training programs conducted at Camp Dublin.

3.2.1 Tier I & II Instructor/Mentors. The contractor shall provide an advisor/instructor team staff that builds and mentors the Iraqi CDP trainers. This staff must have experience in developing, conducting and evaluating Dignitary Protection Training Programs and be experienced in providing protection services in high risk areas. Contracted staff must have developed and conducted Train the Trainer Programs and assisted in building a management staff. Staff is used as personal instructors/mentors between train the trainer courses versus pure training instructors referenced in paragraph 2.3.4.

The Advisor/Instructor Team advises the Iraqi CDP training cadre with the planning, recruitment of attendees and the execution of courses of instruction that prepares the protective security specialists to perform advanced security preparation and day-to-day protective security functions.

Currently there are 32 Iraqi CDP Trainers. Offeror shall identify the number of full time mentor/instructors and a time table necessary to build an educated and disciplined Iraqi CDP training corps (similar to 2.3.4, but these individuals mentor when they are not part of the TTT instruction).

There is no separate CLIN for instruction/mentors. Tier I & II Instructors/Mentors shall be priced within the course instruction CLINS.

Anticipated Number of Personnel Required: 12 mentors/instructors

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.2.2 Tier I Dignitary Protection Advisors. These individuals will support the Tier I Dignitary Protection by assisting as highly qualified subject matter advisors and trainers and have professional PSD experience. Ideally, these members should be former/retired US Department of State (DOS) diplomatic Security Services (DSS) or US Secret Service (USSS) personnel or have held similar positions for other countries in their career. All advisors are to have a minimum of three (3) years of working high level, high threat, and overseas protection detail assignments. These personnel will act as advisors to the Tier One PSD details and liaison between the Iraqi Tier 1 Dignitaries and the US Government controlling the International Zone (IZ). The advisory staff will include a Program and Deputy Program Manager and seven team leads. Offeror must provide a quality assurance plan that covers items such as but not limited too; site survey plan, SOPs, Basic out load plans, site security, etc. The Offeror shall discuss the conduct these QA inspections, their schedule and who will conduct. The COR or representative will participate in these inspections on an occasional basis. Inspection results will be provided to the COR on a monthly basis or within 5 days of the inspection.

Each Tier I protection detail team will be staffed with six advisors that includes a team lead as well as supported by five site security managers. This team will provide coverage to their respective Dignitary as they travel throughout Iraq and conduct foreign travel outside of the country. This staff is to achieve the following:

- Advise the Iraqi Tier One PSD details regarding the planning of movements, utilization of personnel and equipment, and the conduct of mission briefings as well as debriefings after movements.
- Liaison between the PDT Headquarters/CPATT, Iraqi PSD, U.S. Military, Personnel Security Coordination Center (PSCC), MNF-I STRATOPS (Protection) and the State Department Regional Security Office on movements between the International Zone and Red Zone, updates on progress of assuming protective service responsibilities and the evaluation of each Tier One PSD Team capabilities and training if required. Because of the sensitive nature of intelligence sharing with the team and the use of restricted equipment (i.e. Warlocks, SINGARS, or encrypted US government radios); each team will have two personnel capable of securing a minimum US security clearance of Secret (Embassy Yellow badge).
- Mentoring of the Iraqi PSD team, the Agent in Charge and Iraq Shift leaders by providing daily guidance regarding their responsibilities, assist with the planning of protective service duties and ensuring all detail members are fully equipped to provide both mobile and stationary protection. Advisors will maintain and conduct sustainment training schedule. Items conducted but not limited to, weapons qualifications, motorcade training, medical training (emergency first aid), leadership training, contingency drills, PSD, Crisis Action Team, site security, and advance team training, use of special equipment, use of communication equipment, map reading, and attack on principal drills.
- Maintain and mentor on equipment inventory and checklists. i.e. medical bags, mirrors, key control, vehicle kits (jumper cables, tow straps, breaching tools) radios and repeaters.
- Armored cars and fuel are provided by the Government. Offeror is responsible for taking appropriate care of these cars. Upon request, Offeror may be responsible to provide Fuel and Maintenance. Motor pool consists of 20 vehicles including 2005 Armored Toyota Land Cruisers and 2006 Armored Chevrolet / GMC Suburbans.

Anticipated Number of Personnel Required: 48 personnel: consisting of:

42 advisors (7 of which will be Team Leaders)

4 man training cell [note: all members of training cell must have top secret-SSI clearance]

1 Deputy Program Manager [included under para 3.1]

1 Operations Officer

As part of offeror's proposal, offeror should identify the individuals for this function, the respective positions and duties of the individuals, and the explanation for how the personnel will meet the government's requirements.

3.3 ERU/SWAT Mentors/Instructors. The contractor shall provide a base of highly qualified mentors who have the skills and capability to serve with the development and conduct of training programs to include ERU operational capabilities. In this capacity, these personnel will have subject matter expertise, with experience and training in crisis

response teaming, SWAT and any other area identified as necessary to support the PDT mission. Mentors are to have experience in teaching a variety of police special operations disciplines to include, but not limited to, weapons manipulation on the Glocks, and AK-47, dynamic entries, mechanical breaching, diversionary devices, and sniper training. These personnel have traveled on missions with the Unit to provide assistance and coordination with coalition forces.

There is no separate CLIN for instruction/mentors. This is priced within the course instruction CLINS. [One Deputy Program Manager for ERU is included under para 3.1.]

Anticipated Number of Personnel Required: 5 personnel, consisting of 4 mentors/instructors, and 1 Deputy Program Manager (included under para 3.1)

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.4 Liaison Officer. Contractor shall provide a liaison officer that serves as the primary coordinator between CPATT, PDT, NPST, the ERU and CDP Training Academies and the senior management staff at State Department, Department of Defense and Iraqi Ministry of Interior on the conduct of programs and operations under CPATT control. The Liaison Officer is a key position; this individual is to provide the technical assistance required to transition the management of the camp programs to IMOI. This position is to be filled by an individual who has served in a leadership position for five years as a member of a military or police special operations or similar experience. The individual must have at least three years experience of working with both the military and the Department of State in special police and protective service operations.

Anticipated Number of Personnel Required: 1 Liaison Officer

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.5. Medical Facility Personnel. Offeror shall recommend a medical facility plan and personnel that are capable of operating and sustaining a 1200 man camp. Currently there is a medical officer and medical corpsman serving as the primary caregivers to all Camp Dublin personnel to include: instructors, staff, force protection, Iraqi Police Service personnel, support staff and any persons as deemed by the COR who are associated with the operations of the CPATT facility. The medical officer shall create a comprehensive evaluation of local resources for successful referrals and/or evacuation. Identifies appropriate medical support personnel and supervises those personnel. Expedites the review of employee records, performs physicals and prescribes drugs and/or immunizations as needed. Purchases and distributes narcotics and other pharmaceuticals through a valid DEA certificate, with ongoing oversight of their use. Maintains malpractice insurance and writes medical SOPs. The medical facility has been in operation on the camp since inception and contains most equipment needed to perform these services. If additional equipment is required, contractor shall coordinate in advance with the COR. If the need is validated and approved by the contracting officer, then the items may be purchased under the "Other Direct Costs" CLIN. Contractor shall solely be responsible for all costs up to the NTE amount. Beyond the NTE, the contractor and government shall need to execute a modification to the contract. In addition, medical personnel will develop and provide medical training that assist in building an Iraqi medical care capability.

Anticipated Number of Personnel Required: 2 Medical Facility Personnel

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.6 Interpreters: The Offeror shall propose an Interpreter plan that ensures coverage is provided throughout the functions of this contract and assist with the execution of training and operations. The plan shall address any risks associated with the interpreters program and propose risk mitigation factors to ensure program success. As a minimum the risks shall address security concerns and how those will be mitigated.

Anticipated Number of Personnel Required: 50 Interpreters

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.7 Base Support Operations & Training (NSP).

3.7.1 Base Support Operations [Not training]: The contractor shall provide comprehensive base support operations, including administration, logistics, warehousing. Contractor shall also provide assistance in the supervision, oversight, and monitoring of life support activities. The contractor shall provide the necessary management and staff personnel to perform the services for the day-to-day operations of the facility on a 24 hour 7 day a week schedule. These functions will likely be required until such time as they are officially transitioned to IMOI control. The contractor shall facilitate oversight/mentorship to IMOI to ensure smooth transition.

Life support for approximately 1200 individuals will likely be provided by a separate contractor under a different contract. In this present acquisition, contractor is expected to be well-versed and skilled in all aspects of life support, including: maintaining and managing dining hall operations, billeting operations, laundry services, vehicle maintenance, range support and training, refueling operations. Contractor shall monitor life support activities, report potential deficiencies or risks, provide recommendations for improvements, and provide overall administrative assistance.

Contractor shall also be responsible for providing all base operations support in the following areas: warehouse management, ammunition/explosive storage, and communications.

Contractor shall also be prepared to surge to help meet unanticipated, unusual, or exigent requirements. The Offeror must have the capability upon request to procure, transport, erect and manage rapid-response temporary facilities that would function as barrack, classrooms, dining facilities and storage areas. The Offeror shall propose a rapid response plan which will address execution of this requirement to including procurement, logistics, set up of facilities in support of base operations. The Offeror must also demonstrate the financial capability and experience in accomplishing these tasks.

The Offeror is responsible for the procurement of contractor furnished, government owned property identified in Appendix A and the delivery of this equipment to the facility as well as security measures associated with transportation to the site.

The Offeror shall provide warehouse service operations to include, receipt, customs clearance, security, inventory, transportation, packaging and distribution of all equipment to include HAZMAT. The Offeror shall provide medical support with adequate supplies to treat injuries sustained in training. The contractor shall procure and provide all equipment identified as necessary to accomplish the program objectives to include but not limited to vehicles, targets and targeting systems, maintenance tools, electronic parts.

Anticipated Number of Personnel Required: 5 personnel, including 4 Base Operating Support Staff and 1 Deputy Program Manager (previously identified under para 3.1)

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.7.2 Base Support Operations (BSO) Training: Mentors/Instructors. The Contractor shall employ BSO advisors/instructors capable of establishing and executing a multi-faceted transition program for Base Support Operations. This BSO Team must have extensive skills in providing base support and working with foreign governments. These individuals must demonstrate they have experience necessary to work with Iraqi MOI leadership as well as the Iraqi personnel executing these duties. The BSO Team will establish classroom and on-the job training as well as facilitate meetings that will assist in transitioning the management of the site over to IMOI. Upon the successful transition of BSO to the IMOI, the contractor will be required to continue oversight / mentorship to the Iraqis.

The Base/Life Support contractor will mentor and train the Iraqi MOI personnel on providing these services as well as the processes of contracting, developing budgets executing and managing Base Support contracts.

In the proposal, the contractor shall propose a base operations support transition plan which will ensure a reasonable and comprehensive transition to the IMOI. The plan shall address the contractor's proposed approach to transition each of the base support functions, and in what order, as well as, how the IMOI personnel will be trained to sustain long term independent base operations support.

Anticipated Number of Personnel Required: 7 Base Operating Support Training Mentors/Instructors in the following areas:

- Facility Maintenance and Management (1)
- Billeting and Personnel Management (1)
- Food Services and Catering (1)
- Warehouse Management and Logistics (1)
- HVAC Maintenance and Management (1)
- Generator Maintenance and Management (1)

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.8 Administration and Operational Support: Contractor shall employee administrative personnel that are capable of executing administrative duties as well as instructing and training Iraqi counterparts. This may include but is not limited to providing administrative personnel to perform the duties of administrative assistant, bookkeepers, interpreters for translating documents, and drivers. The administrative services required may include office management and support, translation, driving, delivery and pick up, expediting passenger movement at the airport, visas, end user certificates, licensing, accounting, travel accommodations and information technology services. Contractor shall be responsible for coordinating on life support issues with the USG, GOI, and respective life support contractors.

Contractor shall employee administrative personnel that are capable of executing administrative duties as well as instructing and training Iraqi counterparts. This may include but is not limited to providing administrative personnel to perform the duties of administrative assistant, bookkeepers, interpreters for translating documents, and drivers. The administrative services required may include office management and support, translation, driving, delivery and pick up, expediting passenger movement at the airport, visas, end user certificates, licensing, accounting, travel accommodations and information technology services. Contractor shall be responsible for coordinating on life support issues with the USG, GOI, and respective life support contractors.

The contractor will provide (and also assist with transferring functions to the IMOI staff) on the following administrative functions: computer and data support services (developing correspondence, presentation, photocopying, faxing and administrative/secretarial support), and mail services.

The contractor shall provide sufficient administrative staff to provide all normal administrative services required of a training course offered during the duration of the contract until this support is transition to an Iraqi administrative staff. This includes providing administrative support for the instructors and limited administrative support of the students.

The contractor shall plan for supporting student population management including in processing/out processing, badge and ID supports, preparation and issuance of certificates of graduation. The contractor will coordinate and implement graduation activities.

The contractor will train the designated IMOI administrative support staff on the in-processing students, establishing student records, maintaining documentation of student progress and graduation. The contractor shall advise the Government the same day personnel should be dropped from the course or present a potential security risk.

The contractor records of administrative and operational support shall be maintained for the life of the contract. Both previous and current records shall be maintained. These records shall be made available to the COR during contract performance, and a copy of such records shall be provided to the COR upon COR's request. At conclusion of the

contract, the contractor will provide all records in digital format and hard copy, in both English and Arabic to both the NPST advisor staff and the IMOI.

There is no separate CLIN for administration and operational support. Such support shall be priced under CLIN 0013.

3.9 Logistic, Equipment and Warehouse Management. Contractor shall conduct and assist IMOI develop the capability to oversee, manage and direct the logistic support to the site's program. Logistic support is to include overall inventory, accountability, warehousing, maintenance and serviceability of all tactical equipment, supplies and materials (i.e., weapons, vehicles, etc.) needed to deliver the training programs base support and ERU tactical operations. Contractor shall:

(a) Be responsible for securing, accounting, transporting, and completing customs for all equipment listed in Appendix A. With regard to the government procured property, including weapons and ammunition (also listed in Appendix A), the contractor shall be required to safeguard and account for such property, but the Government shall procure and transport the property.

(b) Manage the accountability and safe and secure storage and transportation of equipment, ammunition and hazardous pyrotechnic devices. Develop inventory, accountability, and other related reports based on computer database information.

(c) Conduct first line maintenance and safety inspections of all weapons including firearms on a routine. Reviews and approves work orders and ensures work is completed satisfactorily, resolving problems.

(d) Be responsible for Stock Control, Warehousing, Inventory, and Repair: In accordance with Federal Acquisition Regulation(s) (FAR) 52.245-2 and 52.245-3, the Contractor shall be responsible for maintaining all GFP and Contractor furnished government property (CFGOP) to FMC standards. The Contractor shall provide property book management for all GFE and CFGOP. The Contractor shall develop a Property Control Plan (PCP) and immediately implement the same into the operational plan(s) of both locations. The property control plan will consist of an internal and external property control standard operating procedure (SOP) written in both English and Arabic. The Contractor shall appoint a property book custodian who shall maintain the installation property records for all GFE. The Property book custodian will train property users and hand-receipts holders on their responsibilities and requirements for property control. All GFE will be sub-hand receipted to designated responsible users of the property, normally a Battalion Commander or head of a section or activity. Property items include non-expendable Class VII and Class II items (major end items, sets, kits, outfits, tools, durable items). Property lost, stolen or damaged by the user or as a result of combat actions shall be reported to the property control custodian who will process a property adjustment and relief from accountability document and if required an investigation into the loss of the property. Details will be specified in the property control plan. The Contractor shall provide for property book transaction and hand-receipt documentation of the transfer of GFE to the user level. The Contractor shall maintain the installation level property book records. CFGOP will also be accounted for in a property record separate from the installation property records.

The Contractor shall perform a joint inventory and a joint technical inspection of all government furnished property (GFP) with the Facility Property/Stores Accounting Manager. The damaged items and shortage will be documented and the Contractor will be required to maintain, repair or replace damaged items and acquire shortage items to bring all GFP to a FMC status. The Contractor shall perform monthly cycle inventories of the property in accordance with the applicable Joint Headquarters (JHQ) regulations. The Contractor shall be responsible for maintaining all GFP to FMC standards. This does not include Maintenance for vehicles. Vehicle maintenance is covered in section 4.11. The Contractor will need the Contracting Officers approval through the COR on any work orders that will exceed \$5,000.00.

Anticipated Number of Personnel Required: 1

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.10 Force Protection. Offeror shall provide a force protection plan for evaluation. Contractor is responsible for the security operations and will provide 24-hour, 7 day a week security to act as a deterrent against unauthorized, illegal, or potentially life threatening activities directed toward the training and site personnel, visitors, sensitive

information and properties is required. This security is to include a static and mobile force as well as attack and bomb dogs.

At some point in the future, Force Protection for the camp will be transitioned to IMOI. Due to the high level of threat in Iraq, this transition is expected to occur during the last phase of transition. In order to achieve this transition, mobile force protection teams will be required to transport high level U.S. military and State Department IMOI, and contractor personnel. Due to the high-risk environment in Iraq, coordination and transportation to locations other than the site and the International Zone will be managed and approved by the CPATT-PDT designated representative in close coordination with the contractor's PM who makes the final determination based on threat reports.

Contractor will operate within the Victory Base Complex Base Defense Operations Center (VBC-BDOC) stated policies, procedures, and guidelines. Contractor shall, at a minimum, provide one armed Western or approved TCN guard escort for every seven Iraqi Personnel and vehicles traveling to Camp Dublin. Current VBC-BDOC directives state that no Iraqis will provide Force Protection on the outer wall.

All Force Protection personnel must have completed a contractor-provided 40 hour training course prior to assuming their duties. Training will be dedicated to firearms training and all personnel must be qualified with the Glock 17/19, M-4 and 12 gauge shotgun (or other weapon as applicable).

Contractor must also have high-quality mobile teams to support transportation of personnel to and from the training site.

Personal Security Detail: The contractor shall provide trained, experienced personnel with the appropriate training as outlined and equipment to support an armed Personal Security Detail (PSD).

Anticipated Number of Personnel Required: 100

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.11 Internet Services & Communications Management. Contractor shall provide technical and analytical expertise in all aspects of communications and information systems and transition this program to be supported by the Iraqi base support staff. Contractor shall be responsible for securing requisite communication (land/wireless phone, high speed internet, portable radios) as is necessary to meet training, administrative, and other requirements in this solicitation. Contractor shall supervise communications operations, developing frequency plans and coordinating the use of frequencies at deployment locations, design and engineer tactical communications systems to meet requirements of deployment team to include: equipment management of land/mobile radios, computer systems, software, and mobile repeaters. Contractor shall have staff to provide training, advice, guidance, and instruction regarding communications systems. The main focus of the contractor's responsibility should be to ensure communications reliability and train users on equipment operations.

Contractor shall provide operational and logistical support regarding the planning, acquisition, installation and utilization of telecommunications systems, including:

- Evaluate wireless communications systems to determine spectrum requirements, selection, and coordination, and assign radio frequencies to support communications requirements for the contracted staff.
- Supervise communications operations, developing frequency plans and coordinating the use of frequencies at deployment locations. Design and engineer tactical communications systems to meet requirements of deployment team to include: equipment management of land/mobile radios, computer systems, software, and mobile repeaters.
- The communication manager is to provide advice, guidance, and instruction regarding communications systems. The main focus of the contractor's responsibility should be to ensure communications reliability and train both Iraqi and contract users on equipment operations. This individual will be responsible for teaching the Communications course as well as mentoring the Iraqi communications officers.

The Camp Dublin Communications Systems consist of the following three major components:

- **Satellite Broadband System:** Provides Satellite Broadband Services to support professional grade Internet Services and IP-Telephony Services
- **VHF Land Mobile Radio System:** Provides an independent conventional Land Mobile Radio (LMR) services for basic dispatch radio operations at Camp Dublin and surrounding BIAP areas.
- **Communications and IT Technical Services:** Manpower required to support a large professional grade Communications network that includes Satellite broadband equipment, Complex IT infrastructure and VHF Land Mobile Radio communications.

The current Internet system is capable of supporting 200 internet users from both existing wired and wireless connections. System used is iDirect based technology with a satellite bandwidth of 4MBps downlink to the remote and 1MBps uplink from the terminal. System is capable of supporting 15 each VoIP Phones using SCCP protocol (SIP Protocol not allowed). The VoIP phones provide a free service to all 00 1 dialing codes and world wide access to all other international codes.

An IT/VoIP systems professional shall be provided on site to cover 24 hour technical support for technical support as well as remote support from the Satellite hub provider.

Contractor shall maintain these requirements and recommend any changes that would make the system more efficient or recommend expanding the capability to handle any increase in camp population. System upgrades must be coordinated with the COR and approved through the Contracting Officer.

Anticipated Number of Personnel Required: 3

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

3.12 Bulk Fuel and Gas Station Services. The contractor shall manage all bulk fuels for generators and vehicles provided by IMOI. The Contractor will manage two (2) fueling stations. Any additional fuel tankers purchased for this contract shall become CFGOP. Each tank or tanker will hold a minimum of 1000 gallons of benzene. The Contractor will provide two fire extinguishers for the fueling station of a minimum of class B; additional fire protection should be coordinated with the Contractor's fire protection personnel. The Contractor will ensure the fueling station has Life Support contractor furnished attendants available whenever dispensing stations are open in case of emergencies. The Contractor will ensure no smoking signs are placed near any tanks and dispensing pumps and that the signs will be in English and Arabic. The contractor shall maintain a five-day contingency supply of fuel. The Contractor shall ensure service at the fuel point with the operating hours of 0800-2000 seven days a week to include holidays is provided. The Contractor shall ensure that the Life support contractor is on call at all times for unscheduled fuel service. The Contractor shall be capable of providing emergency fueling when required. Estimated fuel consumption at the academy is 45,000 liters per month. The Contractor shall invoice the government monthly for fuel provided in support of the Academy SOW requirements, if directed by the COR and KO. If the contractor is required to purchase an emergency supply of fuel it shall be billed under the "Other Direct Costs" CLIN. These services are in addition to services that the Contractor uses for its own vehicles. Contractor will test and ensure fuel is clean and free of water.

Anticipated Number of Personnel Required: 1

As part of offeror's proposal, offeror should identify the number of individuals for this function, the respective positions and duties of the individuals, and the explanation for how the number of personnel will meet the government's requirements.

SECTION IV: MOBILIZATION & CONTRACT ADMINISTRATION

4.0 Mobilization and Transition Plan. Contractor shall provide all personnel and all supplies to ensure contractor is able to provide complete support in accordance with the solicitation. NLT one week after contract award, the contractor shall provide a detailed mobilization and transition plan. Contractor should be mobilized and able to meet all contractual NLT 45 days of award.

4.1 Vetting. The contractor is required under the Arms Export Control Act (AECA) to establish and conduct a vetting process for all local nationals (LN) attending training as well as all third country nationals (TCN) who may provide training. The contractor will coordinate with U.S. Department of State Directorate of Defense Trade Controls (DDTC) and United States Special Operations Command (USSOCOM) as the approving authority for the established vetting process. No training will be provided to LNs who have not been fully vetted and approved by DDTC/SOCOM. The contractor has 24 hours, upon arrival of new LN personnel, to submit all biographical information, photos, class rosters, and any other requested information required by DDTC/SOCOM. In addition, the contractor must secure ministry approval of all class student rosters. In the proposal, offeror shall demonstrate an operational written knowledge and experience on this process.

4.2 Badging. The contractor is required to ensure that all local nationals (LN) and third country nationals (TCN) working and/or living within the SPDD facility are in full compliance with MNF-I force protection regulations. The contractor is responsible for securing a color designated MNF-I access badge for all LN and TCN personnel. In order to obtain the MNF-I access badge, all LN personnel will be required to submit to the MNF-I screening process. Screening is conducted by appointment only. The MNF-I screening office can only process a limited number of LN personnel per day. It is the contractor's responsibility to ensure all LN personnel are screened and badged with no interruption to daily operations and training. In addition, the contractor will be responsible for supplying an armed escort while LNs are completing the MNF-I badging process. Total processing time is approximately 4-6 weeks for LN and TCN personnel. The Camp Victory BDOC badging and escort requirement are subject to change and must be considered when developing and implementing this contract.

4.3 Records, Reports, Training Materials, SOPs. As part of mobilization, and throughout the duration of the contract, Contractor shall be responsible for developing and maintaining all records, completing reports, and maintaining copies of training materials (training plans, curricula, tests, handouts). All reports, records, and training materials should maintained both electronically and in hard copy, in both English and Arabic.

4.3.1 Reports. The Offeror shall establish a daily status reporting system that is designed to keep faculty and staff informed of the status of training and base operations. The contractor will provide but not limited to the following reports: Daily status and activity report, BSO consumable report, Accident Incident Report, ERU After Action Report, Monthly Inventory Report, Monthly Inventory of Sensitive Items (weapons, ammunition, and explosives) and Daily Manning Status Report. At the conclusion of the contract, the contractor will provide all records in digital format and hard copy, in both English and Arabic to the COR, NPST advisor staff and the IMOI.

4.3.2 Records and Training Materials. Contractor shall be responsible for developing and maintaining records and training materials. The contractor will train the designated IMOI administrative support staff on the in-processing students, establishing student records, maintaining documentation of student progress and graduation. The contractor shall advise the Government the same day personnel should be dropped from the course or present a potential security risk. The contractor records of administrative and operational support shall be maintained for the life of the contract. Both previous and current records shall be maintained. These records shall be made available to the COR during contract performance, and a copy of such records shall be provided to the COR upon COR's request. At conclusion of the contract, the contractor will provide all records in digital format and hard copy, in both English and Arabic to both the NPST advisor staff and the IMOI. Training materials should be coordinated in advance with the COR to ensure relevance. Contractor shall provide copies of all training materials to the COR, NPST advisor staff and the IMOI.

4.3.3 Standard Operating Procedures (SOPs). The contractor shall develop Standard Operating Procedures for Force Protection and PSD operations. The SOPs should be coordinated in advance with the COR to ensure maximum security. Contractor shall ensure that all personnel comply with all rules, regulations, and directives.

SECTION V: CONTRACTOR FURNISHED ITEMS AND SERVICES

5.0 Contractor furnished items and services. Unless otherwise specified herein, the contractor shall provide all equipments, tools, and supplies necessary to meet all requirements. The contractor shall provide will include provision of the services and items listed in this section. Contractor-furnished, government owned items, identified in Appendix A, shall be administered in accordance with FAR 52.245-2.

5.1 Office and Training Equipment. The contractor will be required to supply and maintain common office supplies to support training, including normal office equipment such as printers, copiers, internet connection and service, fax machines and all office supplies required to print sufficient training materials. The contractor is required to provide all computer equipment, audiovisual equipment and training aids to support training. Many of these items are currently provided as GFE in Appendix A.

Each IP attending training for the first time will be issued basic and specialized equipment. As referenced in Appendix A, this equipment will be procured by both the government and the contractor. The contractor will be required to manage and issue government provided basic and specialized equipment as well as transportation equipment.

5.2 Site Equipment. Contractor shall coordinate with the COR to ensure efficient use of contractor and government resources. Contractor shall identify shortfalls or recommendations for purchases of equipment/supplies. For items not included in Appendix A, or reasonably contemplated in this solicitation, Contractor shall identify the required items to the COR.

5.3 Other Direct Costs. In addition to the supplies and services included in this solicitation and Appendix A, contractor will be required to procure additional supplies/services. Contractor shall be responsible for providing such supplies and services up to the NTE amount of \$250,000.00. Any equipment/supplies purchased will become government-owned. These funds shall be used for costs that are not specifically listed in the contract but directly affect the successful execution of the contract. Examples of situations where ODC funds can be utilized are emergency fuel purchase for Government furnished cars used by instructors/mentors or emergency purchase of repair parts for contractor used government furnished vehicles, but it is not limited to only these two examples. Use of these funds will be monitored by the COR, KO, and the contractor. Use of these funds must be previously approved in writing by the COR and KO and any use will be done by the issuance of a delivery order.

5.4 Travel. Contractor shall be responsible for making all travel arrangements and for all travel costs up to the NTE of \$250,000. Contractor shall coordinate and secure approval from the COR and contracting officer prior to making travel plans. When military air is reasonably available and the contracting officer approves, military air shall be used.

SECTION VI. GOVERNMENT FURNISHED ITEMS AND SERVICES

6.0 Government Services. The government will provide the training and operation site furnished buildings and equipment listed in Appendix A and B.

6.1 Camp Site Buildings. The site includes buildings listed in Appendix B. These buildings are furnished and will be ready for staff, trainees, contract personnel and operators. Replacement of damaged Billeting, Laundry and DFAC equipment by the contractor will be assessed and agreed upon between the site Program Manager, COR and the Contracting Officer.

6.2 Training Equipment. The government will provide equipment as annotated in Appendix A. The government if unable to procure these items may request the contractor to provide CFGP upon requests by utilizing the "Other Direct COST" CLIN.

6.3 Waste Disposal, Potable water supply and Diesel Fuel. Currently KBR is providing waste disposal, potable water, and diesel fuel, services as a part of the BIAP Logistical Contract. If the KBR contract is terminated or modified in any way, the Offeror shall notify the COR and JCCI. The Contractor shall be prepared to provide these services if they are cancelled for any unforeseen reasons. The COR and CO will negotiate a separate Task Order through the Joint Contingency Contracting Office.

6.4 Recruitment of Trainees. IMOI has the responsibility to recruit and propose IMOI trainees and management staff to attend programs offered at the training site. The government will assist in coordinating and facilitating this process with IMOI. Though the IMOI and U.S. government are responsible for the development and implementation of a recruitment plan; the Offeror shall assist in developing a recruitment strategy with the Iraqi leadership to ensure a disciplined, loyal and dedicated work force.

6.5 Letter of Authorization (LOA). Government will provide LOA that contains the list of services the contracted staff is to receive from the U.S. Government for the contracted period of performance and will include the guidelines for receiving CAC and MNFI badges.

6.6 Government Furnished Vehicles. As determined available by the Contracting Officer, the government will provide Government owned vehicles. The vehicles anticipated to be provided are identified in Appendix D. This GFP will be managed in accordance with the 52.245-2 Government Property Fixed Price Contracts. Contractor shall take special care to safeguard and protect the vehicles, but regular maintenance and repairs will be provided by the Government through a separate contract.

6.7 Medical/Dental Care. Contractor shall be provided medical/dental care in accordance with DFARS 252.225-7040.

6.8 Mortuary Affairs. Contractor personnel who die while in support of US forces deployment will receive support IAW DOD Directive 1300.22.

6.9 Uniforms. By direction of the theater commander, contractor personnel are not authorized to wear any type of military uniform. The contractor may choose to designate a company uniform, but the government does not require it and will not reimburse the contractor. There is no USG "dress code", however, indiscriminate attire will not be permitted.

6.10 Legal Services. No personal legal services will be provided by the USG.

6.11 Direction of the Theater Commander/USG Officials. Contractor personnel shall comply with all general orders, directives, and instructions applicable to DoD civilian personnel issued by the ranking military commander (i.e., the theater commander). The ranking military commander may, in emergency situations (e.g., enemy or terrorist actions or natural disaster) direct contractor personnel to take lawful action as long as those actions do not require personnel to engage in armed conflict with an enemy force. Further, subordinate Commanders, more specifically, the Commander, Joint Contracting Command–Iraq/Afghanistan, may direct contractor personnel in order to maintain discipline and order in the contingency environment. Such orders are routinely issued by the Principal Assistant Responsible for Contracting. Failure to abide by any such order, directive or instruction will require immediate repatriation of the individual(s) at the contractors expense. Repatriation due to non-compliance will not excuse the contractor for full performance under the contract.

6.12 Visibility of Contractor Personnel. The US Central Command, the Department of Army, and/or the theater commander may require registration of all contractor personnel entering the theater into a joint database(s). The purpose of the database is to enable force protection, medical support, personnel recovery and other related support to be accurately forecasted and provided. Personnel identity protection will be inherent in the database. The contractor may be required to populate and maintain current information in the database(s) at all times. The contractor will not be reimbursed the cost to populate or maintain current the database(s).

6.13 Replacement Personnel. Contractor is responsible for his personnel and their compliance with all applicable laws and directives. If contractor personnel fail to comply with applicable laws and directives, they may lose their permission to be present on the FOB. If at any time during the period of performance, contractor personnel are not able to work, the contractor shall immediately ensure non-gap temporary support and deploy a replacement to the theater within 14 days.

6.14 Organizational Conflict of Interest (OCI). Award of this contract may preclude the contractor or contractor personnel from being eligible for award or working on other contracts, to include, performance as a sub contractor. This restraint also applies to future contracts when employees have privileged information that may subject the contractor to a conflict of interest. The Government will permit OCI mitigation plans to address potential conflicts of interest situations which may arise in the performance of this contract.

Supporting Information: The anticipated contract type is a Firm Fixed Price IDIQ, period of performance includes a base period of one year with two option periods of one year each. The US Government point of contact is Capt Jeff Holley, Joint Contracting Command – Iraq (email: Jeffrey.holley@pco-iraq.net.)

SECTION VII: QUALITY ASSURANCE PROGRAM

7.0 Quality Assurance Program: In coordination with the COR and contracting officer, contractor shall implement a strong quality assurance program. Contractor shall provide weekly updates on training, IMOI transition, and other issues. Contractor shall also develop a process to solicit and respond to course critiques and feedback from students. Contractor (Program Manager or Deputy Program Manager) and the Government (Contracting Officer or representative) shall meet at least monthly to ensure quality assurance. Areas which will be considered shall include, but not be limited to, the following:

Course instruction: Do the courses adequately cover the government's desired learning objectives? Are instructors effective in course instruction? Are course materials relevant and helpful? Are students learning the desired learning objectives? Does the contractor offer new courses and implement innovative measures to improve learning?

Contract Management: Does the contractor comply with all specifications? Does contractor express concerns or suggested improvement areas to the COR in a timely manner? Is the contractor responsive and capable of meeting short-notice taskings? Are quality assurance reports complete and accurate?

Iraqi Transition: Is the contractor effective in facilitating transition to IMOI/Iraqi agencies? Is the advice and training relevant, timely, and helpful to IMOI/Iraqi agencies?

Equipment: Does the contractor ensure that required supplies and services are provided in a timely manner? Does the contractor adequately safeguard government resources?

Safety & Security: Does contractor ensure that training is conducted in a safe manner? Are weapons and ammunition properly handled, secured, and accounted for? Does contractor ensure compliance with all security regulations and restrictions?

Administrative Requirements: Are student records properly maintained? Are stock control inventories properly completed and accurate?

APPENDIX A Equipment Table:**2007 CPATT NPST Equipment Projection:**

Equipment projections for the 2008 training year, on the following pages, are based on current training requirements for the CDP, ERU, and SWAT programs as well as ERU operational commitments in 2007. Additionally, provisions have been made for any projected supplementary and/or sustainment training that may be required for each unit to ensure that all programs can meet operational requirements established by the Iraqi Ministry of Interior (IMOI).

EQUIPMENT	NUMBER REQUIRED				TOTAL	NUMBER TO PURCHASE	
	ERU	CDP	SWAT	BSO		GOVERNMENT	CONTRACTOR
AA batteries	5000				5000		5000
Battery, Flashlight Surefire	1000		156		1156		1156
BDU pants, chocolate chip colored (various sizes)	1488	500	120	250	2358	2358	
BDU shirt top, chocolate chip colored (various sizes)	1488	500	120	250	2350	2358	
Belt CQB	200	200	120		520		520
Boots Tan	744	500	120	250	1614	1614	
Boots, Black				250	250	250	
Chemlights (IR & colored)	5000		1200		6200	0	6200
Cold Weather Jacket (various sizes)		200		250	450	450	
Field dressings	1000				1000	1000	
"Tactical" hand held flash light (push button one handed)	675			135	810	810	
Flashlight Z2 Surefire	375		78		453		453
Flashlight, surefire Z2 holder-belt	425				425		425
Replacement bulbs, Z2 surefire	500				500		225
Glasses ESS	200	200	120		520		520
Gloves, Nomex	744		120		864	864	
Gloves, leather shell	500			135	635	635	
Liner, wool for leather gloves	500			135	635	635	
Goggles	250		80		330		330
Hat, Soft Cap	575	1760	78	213	2626	2626	
Hearing Pro Peltor	100	140	40		280		280
Hearing Pro. Foam	1000	1000	1000		3000	3000	
Shirt Polo Blue various sizes		240	36		276	0	276
Socks, Wool	2232	600	480	1500	4812	0	4812
T-shirts	1575	4290		426	6291	6131	
Watch caps, wool	875				875	875	
Undershirt, Cold weather			156		156	156	
Target, Cartoon			1200		1200		1200
Target, Face Sniper			200		200		200
Targets, Paper Green Silho.		4000	8000		12000		12000
Spray Adhesive			80		80		80
Spray Paint Black			12		12		12
Spray Paint Green			12		12		12

Spray Paint Red			12		12		12
Staples T55 Arrow		20000	25000		45000		45000
3" Orange Adhesive Dots			500		500		500

EQUIPMENT	NUMBER REQUIRED				TOTAL	NUMBER TO PURCHASE	
	ERU	CDP	SWAT	BSO		GOVERNMENT	CONTRACTOR
INSTRUCTOR/MENTOR STOCKS DEPLETED							
MENTOR/INSTRUCTOR							0
Trouser Royal Robbins	75	40	27	34	176		176
Shirt Polo	75	40	27	34	176		176
Shirt Tactical	75	40	27	34	176		176
T-Shirt Tan	75	40	27		142		142
Boots Tan	50	17	18	17	102		102
Body Armor Predator	25	17	9	17	68		68
Plates Ballistic Level IV	50	17	18	34	119		119
Belt CQB	25	17	9	17	68		68
Glasses ESS	25	17	9	17	68		68
Hearing Protection Peltor	25	17	9	17	68		68
Pouch AK47 Trp. Mollie	50		9		59		59
Pouch 9mm Dbl Mag Velc.	25		9		34		34
Pouch 9mm Dbl Mag Mollie	25		9		34		34
Holster Glock19 Paddle	25	17	9	17	68		68
Flashlight Z2 Surefire	25	17	9	17	68		68
Drop Leg Holster Glock 19	25		9		34		34
Carbon-Fiber Paddle Holster for Glock 19	25	17	9		51		51
Carbon-Fiber Dbl Mag carrier for Glock 19	25	17	9		51		51

All Ordinance and Firearms are to be provided by the Government

ORDINANCE						
CDP BASIC COURSE	STUDENTS	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS	
	2,120	880	660	1,865,600	1,399,200	

CRT BASIC COURSE	STUDENTS	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS	
	375	1,320	1,100	495,000	412,500	

CRT ADVANCED COURSE	STUDENTS	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS	
(including TTT)	375	1,540	1,650	577,500	618,750	

CRT COMBINED COURSES	STUDENTS	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS	
	375	2,860	3,000	1,072,500	1,125,000	

ERU SUSTAINMENT	OPERATORS	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS	
WEEKLY (5 DAY WEEK)	455	125	125	56,875	56,875	

52 WEEKS 1/1/06 THRU 12/31/06
(INCLUDES SITE SECURITY, INTEL,
ETC)

2,957,500 2,957,500

SWAT BASIC COURSE	STUDENTS	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS
	800	700	700	560,000	560,000

STAFF SUSTAINMENT	STAFF	9MM	7.62X39	9MM TOTALS	7.62X39 TOTALS
WEEKLY	150	100	100	15,000	15,000

52 WEEKS 1/1/06 THRU 12/31/06

780,000**780,000****PROJECTED TOTALS****8,308,100****7,852,950**

BEGINNING 1/1/06 THRU 12/31/06

FIREARMS PROJECTIONS	AK	AK MAGS	GLOCK	GLOCK MAGS
CDP NEW ISSUE	580	1,740	580	
CDP REPLACEMENTS	100	300	130	150
CRT/ERU NEW ISSUE	375	1,875	375	
CRT/ERU REPLACEMENTS	100	500	50	150
SWAT NEW ISSUE	80	240		
SWAT REPLACEMENTS	100	300	50	150
BASE OPERATIONS	65	195	3	9
TOTAL NEW ISSUE	1,100	4,050	958	0
TOTAL REPLACEMENT STOCK	300	1,100	230	450
OVERALL TOTAL NEEDED	1,400	5,150	1,188	450

ERU REQUIRED EQUIPMENT

	MAX	MIN
EO-TECH M552	200	200
ULTIMAK AK GAS RAIL	200	200
TDI AK FOREND STOCK	450	450
FOREND PISTOL GRIP	450	450
FOBUS FLASHLITE MOUNT	475	450
REMINGTON 12GA 10" BBL, PG, 870	30	20
LATIGO LEATHER SLING 1 1/4" BLK	32	30
GALATI CHEEK PIECE & POUCH BLK	32	30
HARRIS L1A2 BI-POD	32	30
LEUPOLD 1 PC BASE 700SA MB	31	30
LEUOPLD 30mm HI RINGS MB STD	31	30
LEUPOLD MK4 4.5-14X40 PR LR MD	32	31
UM SWIVEL SET FOR REMINGTON SG	30	20
TAC-STAR 6RD SIDE-SADDLE FOR SG	30	20

OTHER REQUIRED ORDNANCE

DEF-TEC DIVERSIONARY DEVICES	5,000	5,000
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APPENDIX B. CAMP BUILDINGS**CAMP DUBLIN FACILITIES****EXISTING BUILDINGS**

TWO STORY OFFICE BUILDING
 OFFICE COMPLEX
 GYMNASIUM
 FIVE ROOM ARMOURY COMPLEX
 BARBER SHOP
 7 ROOM ERU OFFICE COMPLEX
 TAILOR SHOP
 WOOD WORKING SHOP
 MECHANICS GARAGE
 TWO STORY WAREHOUSE FACILITY
 FUEL ISLAND
 DINNING FACILITY X3
 RANGE CLASSROOMS 1-6
 MEDICAL COMPLEX
 LAUNDRY MAT
 SITE SECURITY OFFICE
 BOMB SEARCH BAYS X2
 GENERAL SHOOTING RANGES X7
 SNIPER SHOOTING RANGE
 SHOOT HOUSE X2

CDP BUILDINGS

WAREHOUSE
 GYMNASIUM
 DINING FACILITY
 AUDITORIUM
 CLASSROOMS X2
 OFFICE COMPLEX
 90 MAN DORM X2
 RECREATION BUILDING X3
 TWO STORY BARRACKS X5

DRIVING TRACK

EXISTING LIVING AREAS

A BLOCK 60 TWO MAN LIVING UNITS
 B BLOCK 24 TWO MAN LIVING UNITS
 C BLOCK 20 FOUR MAN LIVING
 UNITS
 D BLOCK 6 FIFTY ROW LIVING UNITS
 E BLOCK MAX CAPACITY OF 863 PERSONNEL
 F BLOCK MAX CAPACITY OF 106 PERSONNEL

APPENDIX C: ACRONYMS

LOE: Level of Effort
TTT: Train the Trainer
TOC: Tactical Operation Center
TIC: Tactical Information Center
METL: Mission Essential Task List
CRT: Crisis Response Training (ERU Basic)
ERU: Emergency Response Unit
CDP: Center for Dignitary Protection
PSD: Protection Security Detail
DP: Dignitary Protection
SWAT: Special Weapons and Tactics
CPATT: Civilian Police Assistance Training Team
SPDD: Special Police Development Division
SOP: Standard Operating Procedure
IED: Improvised Explosive Device
VBIED: Vehicle Borne Improvised Explosive Device
GPS: Global Positioning System
BOS: Base Operational Support
IP: Iraqi Police
MNF-I: Multi-National Forces Iraq
LN: Local National
TCN: Third Country Nationals
GFP: Government Furnished Property
GFE: Government Furnished Equipment
FMC: Fully Mission Capable
FAR: Federal Acquisition Regulation
PCP: Property Control Plan
CFGP: Contractor Furnished government Property
SOCOM: Special Operations Command
DDTC: Department of Defense Trade Controls
CO or KO: Contracting Officer
PSCC: Personal Security Coordination Center
RSO: Regional Security Officer
COR: Contracting Officers Representative
DFAC: Dining Facility Administrative Center
LOA: Letter of Authorization
PSD: Personal Security Details
POI: Primary Objective of Instructions.

APPENDIX D: VEHICLE LIST

Make/Model	Year Model	VIN #	Color
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CDP

Toyota Land Cruiser	2003	JTEHJ09J935072958	Blue
Armored Toyota LC	2003	JTGHJO1J853006791	White
Toyota Land Cruiser	2003	JTEHJ09J335078447	Blue
Toyota Camry	2001	6T1BG22K21X455570	White
Toyota Camry	2001	6T1BG22K91X447403	White
Nissan ExSaloon	2003	JN1FN61C13W019216	White
Iveco Ashlok Leyand	2003	KVR126078	White
Nissan Gun Truck	2004	JN6DD23Y24X027293	White/Blue
Nissan Pick-Up	2004	JN6DD23Y04X027311	White/Blue
Nissan Pick-Up	2004	JN6DD23YX4X027302	White/Blue
TOYOTA L/C		JTGHJO1J153006793	WHITE
Nissan Pick-Up	2004	JN6DD23Y64X027328	White/Blue
Nissan Pick-Up	2004	JN6DD23YX4X027316	White/Blue
Nissan Pick-Up	2004	JN6DD23Y24X027309	White/Blue
Nissan Pick-Up	2004	JN6DD23Y84X027315	White/Blue
Nissan Pick-Up	2004	JN6DD23Y54X027319	White/Blue
Nissan Gun Truck	2004	JN6DD23Y24X027312	White/Blue
Nissan Pick-Up	2004	JN6DD23Y44X027313	White/Blue
Nissan Pick-Up	2004	JN6DD23Y74X027306	White/Blue
Nissan Pick-Up	2004	JN6DD23Y14X027740	White
Nissan Pick-Up	2004	JN6DD23Y94X027677	White
Proton Wina Saloon	2004	PL1C97SKL4B964832	White
Armored Toyota LC	2004	JTGHJO1J553006702	Blue
Armored Toyota LC	2003	JTEHJ09J445088003	Grey
Armored Toyota LC	2003	JTEHJ09J045089780	Grey
Toyota Land Cruiser	2003	JTECB09J903013195	Grey
Toyota Land Cruiser	2003	JTECB01JX01015755	Grey
Toyota Land Cruiser	2003	JTEHT05J932042540	Grey
Toyota Land Cruiser	2004	JTGHJO1J153006633	White
Toyota Land Cruiser	2004	JTGHJO1J853006788	White
Proton Wina Saloon	2004	PL1C97SKL4B964618	White
Armored Toyota LC	2004	JTGHJO1J953006802	White
Armored Toyota LC	2004	JTGHJO1JX53006789	White
Armored Toyota LC	2005	JTGHJO1J553006800	White
Armored Toyota LC	2005	JTGHJO1J453006660	White
Armored Toyota LC	2005	JTGHJO1J253006656	White
Armored Toyota LC	2005	JTGHJO1J252006236	White
Armored Toyota LC	2005	JTGHJO1J553006697	White
Armored Toyota LC	2005	JTGHJO1J453006707	White

SITE SECURITY

TOYOTA LC	2003	JTEHJ09J235079119	Blue
Nissan Pick-Up	2003	JN6DD23Y24X027682	White
Nissan Pick-Up	2004	JN6DD23Y34X027321	White/Blue
Polaris	2003		Green
Polaris	2003		Green
Nissan Pick-Up	2004	JN6DD23Y64X027328	White/Blue
TOYOTA L/C	2004	JTGHJ01J553006781	WHITE
Blue	A2	JTEHJ09J235079119	Full Service

ERU SWAT

Land Rover Defender	2005	SALLDHMF84A678375	Black
Land Rover Defender	2005	SALLDHMF84A679641	Black
Land Rover Defender	2005	SALLDHMF84A679909	Black
Land Rover Defender	2005	SALLDHMF84A679825	Black
Ford 350 Van	2005	1FTSE34P55HA98096	White
Ford 350 Van	2005	1FTSE34P75HA98097	White
Ford 350 Van	2005	1FTSE34P95HA98098	White
Toyota Land Cruiser	2005	JTEHJ09J645088083	White
Toyota Land Cruiser	2005	JTGHJ01J753006796	White
Toyota Land Cruiser	2005	JTGHJ01J153006862	White
Toyota Land Cruiser	2005	JTGHJ09J157005172	White
Toyota Land Cruiser	2005	JTGHJ01J953006797	White
Ford 350 Van	2005	1FTSE34P15HA98094	White
Ford 350 Van	2005	1FTSE34P65HA98091	White
Ford 350 Van	2005	1FTSE34P05HA98099	White
ARMED BUS	2005	1FDXE45P06HA52568	White
ARMED BUS	2005	1FDXE45P76HA50199	White
ARMED BUS	2005	1FDXE45P56HA50203	White
ARMED BUS	2005	1FDXE45P06HA52565	White
ARMED BUS	2005	1FDXE45P76HA52566	White
ARMED BUS	2005	1FDXE45P96HA52567	White
ARMED BUS	2005	1FDXE45PX6HA50200	White
Kia Pregio	2001	KNCTB2822VS622666	Blue
Kia Pregio	2001	KNCTB2812TS527622	Blue
Kia Pregio	2001	KN3HNS533XK003085	White
Kia Pregio	2001	KNCTB2822VS610894	Silver
Toyota Landcruiser P/U	2005	JTFLJ73J636019413	White
Toyota Hilux	2003	JTFDE626X00102579	White
Nissan Z400 P/U	2003	JNGDD23Y24X027312	White
Nissan Z400 P/U	2003	JNGDD23Y24X027293	White
Toyota Land Cruiser	2005	JTGCB09J755001893	White
Toyota Land Cruiser	2005	JTGHJ01J943005311	White
Land Rover Defender	2005	SALLDHMV8LA938900	White
Nissan Patrol	2001	JN6BY11Y81X436628	White

Nissan Patrol	2001	JN6BY11Y11X436602	White
Land Rover Discovery	1998	SALLJGMM4MA11026	Blue
Toyota Land Cruiser	2003	JTEHJ09J935072569	Blue
Proton Wira	2004	PLIC97SKL4B964618	White
Toyota Land Cruiser	2002	JTEHJ09J625051032	Blue
Toyota Land Cruiser	2003	JTEHJ09J435079199	Blue
Nissan Pick-up	2004	JN6DD23Y34X027707	White
Nissan Pick-up	2004	JN6DD23Y34X027710	White
Nissan Pick-up	2004	JN6DD23Y44X027750	White
Proton Wira	2001	PL1C97SKL4B970294	White
Proton Wira	2001	PL1C97SKL4B973685	Yellow
Kia Preggio	2001	KNCTB2422XS633054	Grey
Opel Omega	2001	WOL000017P1067320	Burgundy
Hyundai Accent	2001	KMHCG419X3U439193	Grey
Opel Omega	2001	WOL000017P1067320	Burgundy
Hyundai Accent	2001	KMHCG419X3U439193	Grey

MOI

Chevy Blazer	2003	IGNDT1352424383340	white/blue
Chevy Blazer	2003	IGNDT13542445977	white/blue
Chevy Blazer	2003	IGNDT135942442580	white/blue
Chevy Blazer	2003	IGNDT135742414602	white/blue
Chevy Blazer	2003	IGNDT135142410397	white/blue
Daewoo Prinz	2004	klaer1981pb-180899	Dark Blue
Mitsubishi Lancer	2004	YSNCSIA4U782130	Blue-Grey
Mitsubishi Galant	2004	JE3DJ36G84Z4Z705899	Silver
Mitsubishi Galant	2004	JE3DJ36G84Z4Z705919	Blue/grey
Mitsubishi Galant	2004	JE3DJ36G84Z4Z706049	Black
Nissan Z400 p/u	2001	JN6BD23S13X141075	White
Nissan Z400 p/u	2001	JN6BD23S53X141211	White
Nissan Z400 p/u	2001	JN6BD53S82X141722	White
Nissan Civilian	2001	JN1UAVW41Z0006022	White
Nissan Z400 p/u	2001	JN6BD23S73X141226	White
Nissan Z400 p/u	2001	JN6BD23S23X140985	White
Nissan Urvan	2001	JN6FE54S24X41646	White
Nissan Urvan	2001	JN6FE54S44X41643	White
Nissan Patrol	2001	JN6BY11Y23X462564	White
Nissan Patrol	2001	JN6BY11Y93X462383	White
Nissan Patrol	2001	JN6BY11Y43X462548	White
Nissan Civilian	2001	JN1UAVW41Z0006012	White
Nissan Z400 p/u	2001	JN6BD23S23X141408	White
Nissan 2400 P/U	2001	JN6BD23S03X137051	White
Nissan 2400 P/U	2001	JN6BD23S3X141527	White
Nissan Patrol	2001	GN6BY11YT3X462186	White

Opel Omega 2.6		WOL000017P1067320	Maroon
Opelfaktara		wolojm19015229025-08	White
Samsung SM520		KNMA4C2BMWP001445	White
Toyota Landcruiser	2005	JTGHJ01J448005345	White
Toyota Landcruiser	2005	JTGHJ01J543005452	White
Toyota Landcruiser	2005	JTGHJ01J733003409	White
Toyota Landcruiser	2005	JTGHJ01J133003387	White
Toyota Landcruiser	2005	JTGHJ01JX33003386	White
Toyota Landcruiser	2005	JTGHJ01J743005422	White
Toyota Landcruiser	2005	JTGHJ01JX33003162	White
Toyota Landcruiser	2005	JTGHJ01J943005311	White
Nissan Pick-Up	2001	JN6DD23Y24X027293	White/Blue
Nissan Pick-Up	2001	JN6DD23Y24X027312	White/Blue
nissan cedric	2001	JNLDY11S12X261635	white
MITSUBISHI GALANT	2001	JE3DJ36G64Z705899	SILVER
Proton/Wira	2001	PL1C97SDL4B970842	White
Toyota Landcruiser	2001	JTECJ01J802001592	White
Kia van		IFTSE34PX5HA98093	White
Kia van		IFTSE34P55HA98101	White

PSD

Chevrolet /suburban	2004	3gkgk26g34g127680	Black
Chevrolet /suburban	2004	3gngk26g24g303038	silver
Chevrolet /suburban	2003	3gkgk26g34131938	black
Chevrolet /suburban	2003	3gngk26u24g178550	Black
Toyota/Land Cruiser	2002	jtehj09jo25050930	Blue
GMC Suburban	2004	3gkgk26g84g151604	Black
ARMED BUS	2005	1fdxe45p36ha50202	White
Chevrolet /suburban	2005	3GNGK26UX4G167716	Grey

ADMIN

Toyota Land Cruiser	2003	JTEHJ09J225059411	Gray
Chevy Trailblazer	2003	1GNDS13S842182529	silver
Toyota Land Cruiser	2000	JT3HJ09JXY0033244	White
Toyota Hillux	2004	JTFEM496X40141583	White
Kia Van	2001	KMFFD27GQWV372587	Red
Chevrolet /suburban	2003	1GNFK16TF1J157134	White
Toyota Hillux	2003	JTFFM496440141658	White
Proton Wira	2004	PL1C97SKLL4B967160	White
Land Rover Armored	2001	DHMOV8LA938900	White
Land Rover Armored	2001	SALLJGMM4VA708794	Blue
Jeep Cherokee Armored	1992	1JYFJ585ONL178615	Blue

OPEL OMEGA	2003	WOLOVBF69Y1134612	burgundy
Polaris 4x4	2001	none	blue
Polaris 4x4	2001	none	blue
AMBULANCE	2005	SALLDHAF86W061078	GREEN
AMBULANCE	2005	SALLDHAF86W061157	GREEN
NISSAN P/U	2004	JN6DD23Y84X027315	WHITE/BLUE

COURSE	ANTICIPATED NUMBER OF COURSES REQUIRED	ANTICIPATED NUMBER OF STUDENTS TO BE TRAINED	ANTICIPATED COURSE DURATION	ANTICIPATED HOURS OF INSTRUCTION PER COURSE
Crisis Response Training (CRT = Basic ERU) IAW 2.1.1	2	300	4 Weeks	288 Hours
Emergency Response Unit Advance Course IAW 2.1.2	2	300	4 Weeks	288 Hours
ERU Train the Trainer Course IAW 2.1.3	1	20	3 Weeks	216 Hours
Basic Provincial Special Weapons & Tactics Team Training, IAW 2.2	1	40	3 WEEKS	216 Hours
Center for Dignitary Protection Training Academy Center				
Center for Dignitary Protection Tier I Training Course (Complete) to Include Agent Training, Motorcade Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4	1	60 40 40	4 Weeks PSD 3 Weeks Motorcade 2 Weeks Site Security	648 Hours
Center for Dignitary Protection Tier I Training Course (modified); This sub-line item will include instruction ONLY for items 2.3.1.1 and 2.3.1.4	2	40 40	Total: 4 Weeks 2 Weeks Site Security 2 Weeks Weapons Training	288 Hours
Center for Dignitary Protection Tier II Training to include Agent Training and Site Security Training IAW 2.3.1, 2.3.1.1, 2.3.1.2, 2.3.1.3 & 2.3.1.4 of the Statement of Work.	6	60 40	Total: 7 Weeks 4 Weeks PSD 3 Weeks Motorcade	504 Hours
CDP Train the Trainer (TTT) IAW 2.3.2	1	40	8Weeks	576Hours
Additional Courses IAW 2.4				
Staff Management Course IAW 2.4.1	6	40	4Weeks	240 Hours
ERU Advanced Instructor Training IAW 2.4.2	1	40	12 Weeks	864 Hours
Medical courses IAW 2.4.3	6	10	6 Weeks	432 Hours
Basic Intelligence and Surveillance course IAW 2.4.4	4	10	6Weeks	360Hours
Communication Course IAW 2.4.5	4	20	4Weeks	240 Hours
Force Protection Course IAW 2.4.6	1	40	4Weeks	576Hours
Advance Provincial Special Weapons Tactic Team Course IAW 2.4.7	2	40	4 Weeks	288 Hours
Logistic Course IAW 2.4.8	6	30	10 Weeks	600Hours
Budgeting and Contracting Course IAW 2.4.9	1	10	6 Weeks	360Hours

ERU Specialty Courses IAW 2.4.10				
	12	6	3 Weeks	216Hours
Other Courses Not Listed IAW 2.4	1	30	3 Weeks	180 Hours
TIER III Training Course IAW 2.4.11	12	30	6 Weeks	60 Hours
National Police Mid-Grade Officer's Course IAW 2.4.12	6	30	3 Weeks	180 Hours
National Police Senior NCO Leadership Course, IAW 2.4.13	6	30	3 Weeks	180 Hours

SECTION D – PACKAGING, HANDLING AND MARKING:

D-1: Packaging and Marking. Packaging and marking of technical data, hardware, and software to be delivered pursuant to this contract shall be in accordance with the contractor's standard commercial practices.

D-2: Submittals. At time of contract award final, determination will be made for the required submittals and their associated dates.

D-3: DD Form 1662, DOD Property in the Custody of Contractors. is required to be submitted within 30 days of the end of the Fiscal Year.

SECTION E - INSPECTION AND ACCEPTANCE

E-1: 52.246-4 Inspection of Services -- Fixed Price (Aug 1996)

(a) *Definition:* "Services," as used in this clause, includes services performed, workmanship, and material furnished or utilized in the performance of services.

(b) The Contractor shall provide and maintain an inspection system acceptable to the Government covering the services under this contract. Complete records of all inspection work performed by the Contractor shall be maintained and made available to the Government during contract performance and for as long afterwards as the contract requires.

(c) The Government has the right to inspect and test all services called for by the contract, to the extent practicable at all times and places during the term of the contract. The Government shall perform inspections and tests in a manner that will not unduly delay the work.

(d) If the Government performs inspections or tests on the premises of the Contractor or a subcontractor, the Contractor shall furnish, and shall require subcontractors to furnish, at no increase in contract price, all reasonable facilities and assistance for the safe and convenient performance of these duties.

(e) If any of the services do not conform to contract requirements, the Government may require the Contractor to perform the services again in conformity with contract requirements, at no increase in contract amount. When the defects in services cannot be corrected by reperformance, the Government may

(1) Require the Contractor to take necessary action to ensure that future performance conforms to contract requirements; and

(2) Reduce the contract price to reflect the reduced value of the services performed.

(f) If the Contractor fails to promptly perform the services again or to take the necessary action to ensure future performance in conformity with contract requirements, the Government may --

(1) By contract or otherwise, perform the services and charge to the Contractor any cost incurred by the Government that is directly related to the performance of such service; or

(2) Terminate the contract for default. (End of Clause)

E-2: Contracting Officer's Representative (COR). An appointed Contracting Officer's Representative (COR) from the functional area receiving the contract services will participate in the administration of this contract specifically to evaluate contractor performance, inspect the services for the Government, and provide a report of inspection to the Contracting Officer. This designation does not include authority to direct and/or authorize the Contractor to make changes in the scope or terms of the contract without the written authority of the Contracting Officer. The Contractor will be notified in writing by the Contracting Officer of the names, duties, and limitations of the CORs.

E-3: Point of Inspection. The Government reserves the right to perform quality assurance inspections at the Contractor's place of performance identified in this contract. The Government will inspect the Contractor's submissions (deliverables) and products as specified in this contract. To accomplish these inspections, the Contracting Officer will appoint a COR.

E-4: 252.246-7000 – Material Inspection and Receiving Report (Mar 2003)

(a) At the time of each delivery of supplies or services under this contract, the Contractor shall prepare and furnish to the Government a material inspection and receiving report DD 250 in the manner and to the extent required by Appendix F, Material Inspection and Receiving Report, of the Defense FAR Supplement and/or you may go to the following web-site <http://www.dod.mil/dfas/commpay/contractorpayment/appendix1.htm>. Contractor MUST have a U.S. Government Representative sign for delivery. A DD 250 must be submitted with invoice for payment. No payment will be made without a correct DD 250.

SECTION F - DELIVERIES OR PERFORMANCE

F-1: Period of Performance

(a) The contractor shall accomplish the work called for in Section B above during the period commencing a twelve month period from date of award.

(b) If Option 1 for FY08 is exercised, the end date in paragraph (1)(a) above shall be deemed to be revised to read "01 January 2008 and ending 31 December 2008."

(c) If Option 2 for FY09 is exercised, the end date in paragraph (1)(a) above shall be deemed to be revised to read "01 January 2009 and ending 31 December 2009."

F-2: Place of Performance: Services shall be performed at Camp Dublin or at other locations at the Government's direction.

F-3: 252.247-7022 -- Representation of Extent of Transportation by Sea (Aug 1992)

As prescribed in 247.573(a), use the following provision:

REPRESENTATION OF EXTENT OF TRANSPORTATION BY SEA

(a) The Offeror shall indicate by checking the appropriate blank in paragraph (b) of this provision whether transportation of supplies by sea is anticipated under the resultant contract. The term “supplies” is defined in the Transportation of Supplies by Sea clause of this solicitation.

(b) *Representation.* The Offeror represents that it—

_____ Does anticipate that supplies will be transported by sea in the performance of any contract or subcontract resulting from this solicitation.

_____ Does not anticipate that supplies will be transported by sea in the performance of any contract or subcontract resulting from this solicitation.

(c) Any contract resulting from this solicitation will include the Transportation of Supplies by Sea clause. If the Offeror represents that it will not use ocean transportation, the resulting contract will also include the Defense FAR Supplement clause at 252.247-7024, Notification of Transportation of Supplies by Sea. (End of provision)

SECTION G - CONTRACT ADMINISTRATIVE DATA

G-1: Administration Office: Contract administration will be retained by the procuring contracting office at the following address:

Joint Contracting Command – Iraq
MNST-I Support Division
Baghdad, Iraq APO AE 09348
Phone: (703) 544-6568;

G-2: Payment Office: DD-250s will be employed as an invoice, a receiving document and inspection/acceptance document. The DD-250 is to be submitted to the contracting officer (to the address in A), end user for approval/certification (submitted to the COR) and submission to the Finance Center at the following address:

USACE Finance Center
5722 Integrity Drive
Millington TN 38054-5005
Email: CEFC-P0invoices@fc02.usace.army.mil

Accounting and appropriation data will be cited on each individual delivery order and placed appropriately on the DD-250.

G-3: DD Form 1662: A DD Form 1662, DOD Property in the Custody of Contractors, is required to be submitted within 30 days of the end of the Fiscal Year.

G-4: Accounting and Appropriation Data: Accounting and appropriation data will be cited on award of the contract.

G-5: Post-Award/Preperformance Conference. A preperformance conference shall be scheduled by and held at the office issuing this RFP prior to the commencement of any work under the contract

which will be awarded as a result of this solicitation and offer. The Contractor or his duly authorized representative shall be required to attend the preperformance conference.

SECTION H - SPECIAL CONTRACT REQUIREMENTS

H-1: Trafficking in Persons:

Prohibition Against Human Trafficking, Inhumane Living Conditions, and Withholding of Employee Passports

All contractors ("contractors" hereinbelow includes subcontractors at all tiers) are reminded of the prohibition contained in Title 18, United States Code, Section 1592, against knowingly destroying, concealing, removing, confiscating, or possessing any actual or purported passport or other immigration document, or any other actual or purported government identification document, of another person, to prevent or restrict or to attempt to prevent or restrict, without lawful authority, the person's liberty to move or travel, in order to maintain the labor or services of that person, when the person is or has been a victim of a severe form of trafficking in persons.

Title 22, United States Code, Section 7102, defines "severe forms of trafficking in persons" as "the recruitment, harboring, transportation, provision, or obtaining of a person for labor or services, through the use of force, fraud, or coercion for the purpose of subjection to involuntary servitude, peonage, debt bondage, or slavery."

All contractors are reminded of the provisions of Title 22, United States Code, Section 7104(g), that requires the President of the United States to ensure that any contract entered into by a Federal department or agency with a contractor, shall include a condition authorizing the department or agency to terminate the contract, without penalty to the United States Government, if the contractor or any subcontractor (i) engages in severe forms of trafficking in persons, or (ii) uses forced labor in the performance of the contract.

BASED UPON THIS AUTHORITY, THIS CONTRACT MAY BE TERMINATED BY THE GOVERNMENT, WITHOUT PENALTY TO THE GOVERNMENT, IF THE CONTRACTOR, OR ANY OF ITS SUBCONTRACTORS AT ANY TIER, ENGAGES IN SEVERE FORMS OF TRAFFICKING IN PERSONS, OR, USES FORCED LABOR IN THE PERFORMANCE OF THE CONTRACT. "WITHOUT PENALTY" MEANS THAT THE CONTRACT MAY BE TERMINATED FOR DEFAULT/CAUSE. THIS PROVISION DOES NOT JUST APPLY TO CASES OF WITHHOLDING PASSPORTS, BUT TO ANY AND ALL FORMS OF HUMAN TRAFFICKING, PROPAGATION OF INHUMANE LIVING CONDITIONS, AND VIOLATION OF ANY OF THE PROVISIONS OF THIS SPECIAL CONTRACT REQUIREMENT. VIOLATION OF THESE PROVISIONS WILL ALSO SUBJECT OFFENDING CONTRACTORS TO SUSPENSION, DEBARMENT, AND BEING BANNED FROM GOVERNMENT INSTALLATIONS.

Discussion of particular laws and statutes does not relieve the contractor from complying with all applicable laws and statutes, whether mentioned in this contract or not, including all United States laws and regulations on severe forms of trafficking in persons, procurement of commercial sex acts, and use of forced labor which may apply to its employees' conduct in the host nation, and those laws for which jurisdiction is established by the Military Extraterritorial Jurisdiction Act of 2000 (18 USC 3261-3267) and 18 USC 3271, Trafficking in Persons Offenses Committed by Persons Employed by or Accompanying the Federal Government Outside the United States.

Contractors are also required to comply with the following provisions:

- 1) Contractors shall only hold employee passports and other identification documents discussed above for the shortest period of time reasonable for administrative processing purposes.
- 2) Contractors shall provide all employees with a signed copy of their employment contract, in English as well as the employee's native language, that defines the terms of their employment/compensation.
- 3) Contractors shall not utilize unlicensed recruiting firms, or firms that charge illegal recruiting fees.
- 4) Contractors shall be required to provide adequate living conditions (sanitation, health, safety, living space) for their employees. Fifty square feet is the minimum acceptable square footage of personal living space per employee. Upon contractor's written request, contracting officers may grant a waiver in writing in cases where the existing square footage is within 20% of the minimum, and the overall conditions are determined by the contracting officer to be acceptable.
- 5) Contractors shall comply with international laws regarding transit/exit/entry procedures, and the requirements for work visas. Contractors shall follow all Host Country entry and exit requirements.

Contractors have an affirmative duty to advise the Contracting Officer if they learn of their employees violating the human trafficking and inhumane living conditions provisions contained herein. Contractors are advised that contracting officers and/or their representatives will conduct random checks to ensure contractors and subcontractors at all tiers are adhering to the law on human trafficking, humane living conditions and withholding of passports.

H-2: Contractor Hostage Reporting Procedures:

52.2 Hostage Reporting

The local hostage reporting instruction shall be used for all construction and service contracts.

Contractor Hostage Reporting Procedures

The security and safety of our contractors are paramount to the success of the Joint Contracting Command Iraq. To insure rapid dissemination of critical hostage information the following procedures are implemented immediately.

Procedures for kidnapping or attempted kidnapping reporting are:

1. Notify the administering contracting officer.
2. Report the following information:

Name: _____ Agency: _____

Date: _____ Time: _____

Phone: _____ E-mail: _____

Questions for contact. Please provide as much detail as possible:

- (1) **Who** was kidnapped?
- (2) **What** happened? **How** was the person kidnapped?
- (3) **When** did the incident occur?
- (4) **Where** did it happen?
- (5) **Why** do you think they might have been kidnapped?
- (6) Are there any **witnesses** to the incident? Please provide contact information for them.
- (7) Please provide the following details about the hostage(s)?
 - a. Name
 - b. Age
 - c. Nationality and country/city of residence
 - d. Hair color/eye color/height/weight/blood type
 - e. Distinguishing physical characteristics
 - f. Clothing
 - g. Profession
 - h. Employer
 - i. Passport or other ID Number
 - j. Vehicle make, model, and license number
 - k. Planned activities on day of incident
 - l. Current residential address and phone number
 - m. Current business address and phone number
 - n. Cell phone number
 - o. Photo of victim
- (7) Please provide any available details about the hostage takers:
 - a. Number of kidnappers and their physical description
 - b. Clothing
 - c. Weapons
 - d. Number of vehicles, and vehicle make, model, and license plates
- (8) Is the hostage's employer aware of the situation? If so, who was informed?
- (9) Is the hostage's government aware of the situation? If so, who was informed?
- (10) Is the Iraqi government aware of the situation? If so, who was informed?
- (11) Is the hostage's family aware of the situation? Please provide contact information for the family?
- (12) Have the hostage-takers made any public statements in the press?
- (13) Have the hostages made contact with the hostage's government/family/any other individual?
How have they made contact? What are their phone numbers?

(14) What was discussed in the negotiations with the hostage takers? What demands or threats did they make?

3. The Contracting Officer will notify the Joint Contracting Commander-Iraq/Afghanistan (J3) of a contractor kidnapping.

H-3: Defense Contractors Outside the United States

52.3 Defense Contractors Outside the United States

a. General Information DFARS 225.7402-4 requires the clause at 252.225-7040, Contractor Personnel Authorized to Accompany U.S. Armed Forces Deployed Outside the United States, in solicitations and contracts when contract performance requires that contractor personnel be available to deploy with or otherwise provide support in the theater of operations to U.S. military forces deployed outside the United States in (1) contingency operations; (2) humanitarian or peacekeeping operations; or (3) other military operations or exercises designated by the combatant commander.

b. Government Support DFARS 252.225-7040 and DOD Instruction 3020.41, Contractor Personnel Authorized to Accompany the US Armed Forces requires the contracting officer to address, among other items, Government support and security in the “terms of the contract.” The Statement of Work (SOW) may be used to address these requirements. The SOW’s language should be tailored to meet the needs of the specific acquisition. The requiring activity is responsible to coordinate requests for life support with FOB commanders (w/command and control of the Mayor’s Cell) to determine if the requested support is available. Examples of Life Support that may be required/authorized include, but are not limited to: (1) deployment in-processing centers; (2) training; (3) transportation to operation area; (4) transportation within operation area; (5) physical security; (6) force protection; (7) organizational clothing and individual protective equipment; (8) emergency medical care; (9) Dining facilities; (10) billeting; (11) postal service; (12) phone service; (13) emergency notification of next of kin; (14) laundry; (15) religious services; and (16) fuel. The Contracting Officer will issue contractor personnel a Letter of Authorization (LOA) which is required in order to process through the deployment processing center. See paragraph 6.2.7.4.2 of DOD-I 3020.41 for information on preparing the LOA.

c. Weapons and Weapons Firing Contractor personnel may be authorized to carry weapons in accordance DFARS 252.225-7040(j) and DOD Instruction 3020.41 paragraphs 6.3.4 and 6.3.5. Deputy Commander USCENTCOM is the approval authority for all security service and personal protection arming requests in Iraq and Afghanistan. Authority to approve or deny requests has been delegated to the MNF-I Commander for Iraq and CFC-A Commander for Afghanistan with authority to redelegate to the flag officer level. When DFARS 252.225-7040 applies, add the following language for all MNF-I contracts:

Defense Contractors Outside the United States

All Contractors in the Multi-National Forces-Iraq (MNF-I) theater of operations shall comply with and shall ensure that their personnel supporting MNF-I forces are familiar with and comply with all applicable orders, directives, and instructions issued by the MNF-I Commander relating to force protection and safety. Contractors shall provide an initial report of all weapons firing incidents to the Reconstruction Operations Center (ROC) as soon as practical based upon the situation and submit a written report to a ROC within 48 hours. The initial report will include the name of the company, where the incident occurred, time when the incident occurred, a brief description of the events leading up to the incident, and a point of contact for the company. A follow-up, comprehensive written report of events surrounding the firing of weapons will be provided to the ROC within 96 hours. Reports shall be submitted to the ROC, Operations Section (or as otherwise directed): roc.ops@aegisiraq.com, DSN 318-239-4301, VOIP 703-544-1370, MCI 914-822-5302, IRENA 07902-7762300, Thurman 8821621157354, and IMMersed 870764061257. Contractors will also provide first aid and request

MEDEVAC of injured persons, and remain available for Coalition response forces based upon the situation. In the event contractor personnel are detained by US or Coalition Forces, prolonged detention due to lack of proper identification can be alleviated by contractor personnel possessing on their person information that includes the Contractors name, the contract number, a POC in the Contractor management, and the phone number of the ROC.

H-4: Arming of Personnel

52.6 Arming of Contractors The following language shall be incorporated in all solicitations and contracts where arming of contractors is contemplated. The OPARC maintains copies of all necessary approval documents that must be completed and submitted to MNC-I for approval. Staffing of arming approval is the responsibility of the requiring activity.

Arming Requirements and Procedures for Private Security Company (PSC) Contracts, Personal Security Detachment (PSD) Contracts, and for Requests for Personal Protection in Iraq and Afghanistan

- a. *General.* Contractor and its subcontractors at all tiers that require arming under this contract agree to obey all existing and future laws, regulations, orders, and directives applicable to the use of private security personnel in Iraq and Afghanistan, including US CENTCOM, Multi-National Force Commander and Multi-National Corps Commander orders, instructions and directives. Contractors will ensure that all employees, including employees at any tier of subcontracting relationships, armed under the provisions of this contract, comply with the contents of this clause and with the requirements set forth in the following:
 - (1) DODI 3020.41, *Contractor Personnel Authorized to Accompany the US Armed Forces*;
 - (2) DFARS 252.225-7040, *Contractor Personnel Supporting a Force Deployed Outside the United States*;
 - (3) CPA Order #17, *Registration Requirements for Private Security Companies*, dated 24 Jun 04;
 - (4) US CENTCOM Policy Letter, *Personal Protection and Contract Security Service Arming*, dated 23 Dec 05
- b. *Required Government Documentation.* The unit requesting the contractor security shall provide a description of the following to the arming approval authority and to the contracting officer:
 - (1) The specific location where the PSC will operate;
 - (2) The persons and/or property that require protection;
 - (3) The anticipated threat;
 - (4) The required weapon types; and
 - (5) The reason current security/police forces are inadequate.
- c. *Required Contractor Documentation.* Contractors and their subcontractors at all tiers that require arming approval shall provide the following to the contracting officer representative (COR):
 - (1) Documentation that each employee who will be armed under the contract received the following training—
 - (A) Weapons Qualification/Familiarization. All employees must meet the qualification requirements established by any DoD or other U.S. government agency
 - (B) Law of Armed Conflict (LOAC);
 - (C) Rules for the Use of Force (RUF), as defined in the US CENTCOM Policy, dated 23 December 2005; and

- (D) Distinction between the above-prescribed RUF and the Rules of Engagement (ROE), which are applicable only to military forces.
 - (2) Completed DD Form 2760 (or equivalent documentation) for each armed employee, indicating that the employee is not otherwise prohibited under U.S. law from possessing the required weapon or ammunition.
 - (3) One (1) copy of a business license from the Iraqi Ministry of Trade;
 - (4) One (1) copy of an operating license (or a temporary operating license) from the Ministry of Interior;
 - (5) A communications plan that, at a minimum, sets forth the following:
 - (A) The contractor's method of notifying military forces and requesting assistance where hostilities arise or combat action is needed;
 - (B) How relevant threat information will be shared between contractor security personnel and U.S. military forces; and
 - (C) How the contractor will coordinate transportation with appropriate military authorities.
 - (6) An acceptable plan for accomplishing background checks on all contractor and subcontractor employees who will be armed under the contract. The contractor shall, at a minimum, perform the following (which will be specifically addressed in its plan and which will be documented and furnished to the COR upon completion):
 - (A) Use one or more of the following sources when conducting the background checks: Interpol, FBI, Country of Origin Criminal Records, Country of Origin US Embassy Information Request, CIA records, and/or any other records available;
 - (B) Verify with MNC-I Provost Marshal that no employee has been barred by any commander within Iraq; and
 - (C) Certify, after completing all checks, that all persons armed under this contract are not prohibited under U.S. law from possessing a weapon or ammunition.
- d. *Required Contractor Acknowledgements.* Contractors and their subcontractors at all tiers that require arming approval will provide written acknowledgement of the following to the COR:
- (1) **Penalties for Non-Compliance.** Failure of contractor or subcontractor employee(s) to comply with the laws, regulations, orders, and rules (including those specified herein) governing the use of force may result in the revocation of weapons authorization for such employee(s). Where appropriate, such failure may also result in the total revocation of weapons authorization for the contractor (or subcontractor) and sanctions under the contract, including termination.
 - (2) **Criminal and Civil Liability.** Arming of contractor or subcontractor employees under this contract may subject the contractor, its subcontractors, and persons employed by the same, to U.S. and Host Nation prosecution and civil liability. "Host Nation" refers to the nation or nations where services under this contract are performed.
 - (3) **Lapses in Training.** Failure to successfully retrain an employee who is armed under this contract within twelve (12) months of the last training date will constitute a lapse in the employee's authorization to possess and carry the weapon. All unauthorized employees will immediately surrender their weapon to the contractor and will remain unarmed until such time as they are retrained and the COR determines that the retraining is sufficient.

- e. *Authorized Weapon & Ammunition Types.* Unless DCDRUSCENTCOM (or a designee) provides otherwise, all arming requests and authorizations for contractor or subcontractor employees under this contract shall be limited to U.S. Government-approved weapons and ammunition. This restriction applies to all weapons in the possession of contractor employees, even if such weapons are required for personal protection. The following weapons and ammunition are currently authorized by the U.S. Government for use in Iraq and Afghanistan:
- (1) The M9, M4, M16, or equivalent (e.g. .45 CAL, AK-47).
 - (2) The M9 or equivalent sidearm will be the standard personal protection weapon unless other weapons are specifically requested and approved.
 - (3) US government Ball ammunition is the standard approved ammunition.
- f. *Requirements for Individual Weapons Possession.* All employees of the contractor and its subcontractors at all tiers who are armed under this contract must:
- (1) Possess only those U.S. Government-approved weapons and ammunition for which they are qualified under the training requirements of section (c);
 - (2) Carry weapons only when on duty or at a specific post;
 - (3) Not conceal any weapons, unless specifically authorized;
 - (4) Carry proof of authorization to be armed. Employees not possessing such proof will be deemed unauthorized and must surrender their weapon to their employer; and
 - (5) Not consume any alcoholic beverage while armed or within eight (8) hours of the next work period where they will be armed.
- g. *Weapons/Equipment Restrictions and Responsibilities.* Unless otherwise provided, the U.S. Government will not provide any weapons or ammunition to contractors, their subcontractors, or any employees of the same. The Contractor will provide all weapons and ammunition to those employees that will be armed under the contract. The contractor and its subcontractors at all tiers will also provide interceptor body armor, ballistic helmets, and the Nuclear, Biological, and Chemical (NBC) protective masks to those employees that require such equipment in the performance of their duties.
- h. *Rules for the Use of Force (RUF).* In addition to the RUF and ROE training referenced in paragraph (c), the contractor and its subcontractors at all tiers will monitor and report all activities of its armed employees that may violate the RUF. Prompt reporting demonstrates a desire by the contractor and its subcontractors to minimize the impact of any violations and, therefore, will be given favorable consideration. Violations of the RUF include, though are not limited to:
- (1) Taking a direct part in hostilities or combat actions, other than to exercise self-defense;
 - (2) Failing to cooperate with Coalition and Host Nation forces;
 - (3) Using deadly force, other than in self-defense where there is a reasonable belief of imminent risk of death or serious bodily harm;
 - (4) Failing to use a graduated force approach;
 - (5) Failing to treat the local civilians with humanity or respect; and
 - (6) Detaining local civilians, other than in self-defense or as reflected in the contract terms.
- i. *Retention and Review of Records.* The Contractor and all subcontractors at all tiers shall maintain records on weapons training, LOAC, RUF and the screening of employees for at least six (6) months following the expiration (or termination) of the contract. The Contractor and its subcontractors at all tiers shall make these records available to the Contracting Officer or designated representative, at no additional cost to the government, within 72 hours of a request.

- j. *Contractor Vehicles.* Vehicles used by contractor and subcontractor personnel in the course of their security duties shall not be painted or marked to resemble US/Coalition or host nation military and police force vehicles.
- k. *Quarterly Reporting.* The prime contractor will report quarterly (i.e. NLT 1 January, 1 April, 1 July and 1 October for each quarter of the calendar year) to the Contracting Officer responsible for this contract, and any other organization designated by the Contracting Officer, the following information under this contract:
 - (1) The total number of armed civilians and contractors;
 - (2) The names and contact information of its subcontractors at all tiers; and
 - (3) A general assessment of the threat conditions, adequacy of force numbers, and any problems that might require a change to force levels. Note: this information is in addition to the information the contractor promises to immediately provide under the communications plan referenced at paragraph (c)(5).

PART II - CONTRACT CLAUSES

SECTION I – CONTRACT CLAUSES

CLAUSES INCORPORATED BY REFERENCE:

52.202-1	Definitions (July 2004)
52.203-3	Gratuities (Apr 1984)
52.203-5	Covenant Against Contingent Fees (Apr 1984)
52.203-6	Restrictions on Subcontractor Sales to the Government (Sep 2006)
52.203-7	Anti-Kickback Procedures (Jul 1995)
52.203-8	Cancellation, Rescission, and Recovery of Funds for Illegal or Improper Activity (Jan 1997)
52.203-10	Price or Fee Adjustment for Illegal or Improper Activity (Jan 1997)
52.203-11	Certification and Disclosure Regarding Payments to Influence Certain Federal Transactions (Sep 2005)
52.203-12	Limitation on Payments to Influence Certain Federal Transactions (Sep 2005)
52.204-4	Printed or Copied Double-Sided on Recycled Paper (Aug 2000)
52.204-9	Personal Identity Verification of Contractor Personnel (Jan 2006)
52.209-6	Protecting the Governments Interest When Subcontracting with Contractors Debarred, Suspended, or Proposed for Debarment (Sep 2006)
52.215-2	Audit and Records – Negotiation (Jan 04)
52.215-8	Order of Precedence -- Uniform Contract Format (Oct 1997)
52.215-11	Price Reduction for Defective Cost or Pricing Data -- Modifications (Oct 1997)
52.215-13	Subcontractor Cost or Pricing Data – Modifications (Oct 1997)
52.217-5	Evaluation of Options (Jul 1990)
52.222-21	Prohibition of Segregated Facilities (Feb 1999)
52.222-26	Equal Opportunity (Apr 2002)
52.222-29	Notification of Visa Denial (June 2003)

52.222-35	Equal Opportunity for Special Disabled Veterans, Veterans of the Vietnam Era, and Other Eligible Veterans (Sep 2006)
52.222-37	Employment Reports on Special Disabled Veterans, Veterans of the Vietnam Era, and Other Eligible Veterans (Sep 2006)
52.222-38	Compliance with Veteran's Employment Reporting Requirements (Dec 2001)
52.225-13	Restrictions on Certain Foreign Purchases (Feb 2006)
52.225-14	Inconsistency Between English Version and Translation of Contract (Feb 2000)
52.225-18	Place of Manufacture (Sep 2006)
52.228-3	Workers' Compensation Insurance (Defense Base Act) (Apr 1984)
52.229-6	Taxes -- Foreign Fixed-Price Contracts (June 2003)
52.232-1	Payments (Apr 1984)
52.232-17	Interest (Jun 1996)
52.232-25	Prompt Payment (Oct 2003)
52.232-33	Payment by Electronic Funds Transfer--Central Contractor Registration (Oct. 2003)
52.232-34	Payment by Electronic Funds Transfer--Other Than Central Contractor Registration (May 1999)
52.232-35	Designation of Office for Government Receipt of Electronic Funds Transfer Information (May 1999)
52.233-1	Disputes (July 2002)
52.233-3	Protest After Award (Aug 1996)
52.233-4	Applicable Law for Breach of Contract Claim (Oct 2004)
52.242-13	Bankruptcy (Jul 1995)
52.242-15	Stop-Work Order (Aug 1989)
52.243-1	Changes -- Fixed-Price (Aug 1987)
52.244-6	Subcontracts for Commercial Items (Sep 2006)
52.245-2	Government Property (Fixed-Price Contracts) (May 2004)
52.246-25	Limitation of Liability -- Services (Feb 1997)
52.249-2	Termination for Convenience of the Government (Fixed-Price) (May 2004)
52.249-8	Default (Fixed Price Supply and Service) (Apr 1984)
52.253-1	Computer Generated Forms (Jan 1991)
252.201-7000	Contracting Officer's Representative (Dec 1991)
252.203-7001	Prohibition on Persons Convicted of Fraud or Other Defense-Contract-Related Felonies (Dec 2004)
252.204-7000	Disclosure of Information (Dec 1991)
252.204-7003	Control of Government Personnel Work Product (Apr 1992)
252.205-7000	Provision of Information to Cooperative Agreement Holders (Dec 1991)
252.209-7001	Disclosure of Ownership or Control by the Government of a Terrorist Country (Oct 2006)
252.209-7004	Subcontracting with Firms That Are Owned or Controlled by the Government of a Terrorist Country (Dec 2006)
252.215-7000	Pricing Adjustments (Dec 1991)

- 252.222-7002 Compliance with Local Labor Laws (Overseas) (Jun 1997)
- 252.222-7006 Combating Trafficking in Persons (Oct 2006)
- 252.225-7005 Identification of Expenditures in the United States (Jun 2005)
- 252.225-7031 Secondary Arab Boycott of Israel (Jun 2005)
- 252.225-7040 Contractor Personnel Authorized to Accompany U.S. Armed Forces Deployed Outside the United States (Jun 2006)
- 252.225-7041 Correspondence in English (Jun 1997)
- 252.225-7042 Authorization to Perform (Apr 2003)
- 252.232-7008 Assignment of Claims (Overseas) (Jun 1997)
- 252.232-7010 Levies on Contract Payments (Sep 2005)
- 252.233-7001 Choice of Law (Overseas) (Jun 1997)
- 252.237-7019 Training for Contractor Personnel Interacting with Detainees (Sep 2006)
- 252.243-7001 Pricing of Contract Modifications (Dec 1991)
- 252.243-7002 Requests for Equitable Adjustment (Mar 1998)
- 252.247-7023 Transportation of Supplies by Sea (May 2002)
- 252.247-7024 Notification of Transportation of Supplies by Sea (Mar 2000)

CLAUSES INCORPORATED BY FULL TEXT

I-1: 52.252-2 Clauses Incorporated by Reference (Feb 1998).

(a) This contract incorporates one or more clauses by reference, with the same force and effect as if they were given in full text. Upon request, the Contracting Officer will make their full text available. Also, the full text of a clause may be accessed electronically at this address: <http://farsite.hill.af.mil> or <http://www.arnet.gov/far/> (End of Clause)

I-2: 52.216-18 – Ordering (Oct 1995). As prescribed in 16.506(a), insert the following clause:

Ordering

- (a) Any supplies and services to be furnished under this contract shall be ordered by issuance of delivery orders or task orders by the individuals or activities designated in the Schedule. Such orders may be issued from 01 Jan 2007 through 31 Dec 2007.
- (b) All delivery orders or task orders are subject to the terms and conditions of this contract. In the event of conflict between a delivery order or task order and this contract, the contract shall control.
- (c) If mailed, a delivery order or task order is considered “issued” when the Government deposits the order in the mail. Orders may be issued orally, by facsimile, or by electronic commerce methods only if authorized in the Schedule. (End of Clause)

I-3: 52.216-19 -- Order Limitations (Oct 1995). As prescribed in 16.506(b), insert a clause substantially the same as follows:

Order Limitations

- (a) *Minimum order.* When the Government requires supplies or services covered by this contract in an amount of less than \$500,000, the Government is not obligated to purchase, nor is the Contractor obligated to furnish, those supplies or services under the contract.
- (b) *Maximum order.* The Contractor is not obligated to honor --

- (1) Any order for a single item in excess of \$500,000;
 - (2) Any order for a combination of items in excess of \$25,000,000; or
 - (3) A series of orders from the same ordering office within 365 days that together call for quantities exceeding the limitation in subparagraph (b)(1) or (2) of this section.
- (c) If this is a requirements contract (*i.e.*, includes the Requirements clause at subsection 52.216-21 of the Federal Acquisition Regulation (FAR)), the Government is not required to order a part of any one requirement from the Contractor if that requirement exceeds the maximum-order limitations in paragraph (b) of this section.
- (d) Notwithstanding paragraphs (b) and (c) of this section, the Contractor shall honor any order exceeding the maximum order limitations in paragraph (b), unless that order (or orders) is returned to the ordering office within 14 days after issuance, with written notice stating the Contractor's intent not to ship the item (or items) called for and the reasons. Upon receiving this notice, the Government may acquire the supplies or services from another source. (End of Clause)

I-4: 52.216-22 -- Indefinite Quantity (Oct 1995). As prescribed in [16.506](#)(e), insert the following clause:

Indefinite Quantity

- (a) This is an indefinite-quantity contract for the supplies or services specified, and effective for the period stated, in the Schedule. The quantities of supplies and services specified in the Schedule are estimates only and are not purchased by this contract.
- (b) Delivery or performance shall be made only as authorized by orders issued in accordance with the Ordering clause. The Contractor shall furnish to the Government, when and if ordered, the supplies or services specified in the Schedule up to and including the quantity designated in the Schedule as the "maximum." The Government shall order at least the quantity of supplies or services designated in the Schedule as the "minimum."
- (c) Except for any limitations on quantities in the Order Limitations clause or in the Schedule, there is no limit on the number of orders that may be issued. The Government may issue orders requiring delivery to multiple destinations or performance at multiple locations.
- (d) Any order issued during the effective period of this contract and not completed within that period shall be completed by the Contractor within the time specified in the order. The contract shall govern the Contractor's and Government's rights and obligations with respect to that order to the same extent as if the order were completed during the contract's effective period; provided, that the Contractor shall not be required to make any deliveries under this contract after 28 February 2007. (End of Clause)

I-5: 52.216-28 – Multiple Awards for Advisory and Assistance Services (Oct 1995). The Government intends to award multiple contracts for the same or similar advisory and assistance services to two or more sources under this solicitation unless the Government determines, after evaluation of offers, that only one offeror is capable of providing the services at the level of quality required. (End of Provision)

I-6: 52.217-8 – Option to Extend Services (Nov 1999). The Government may require continued performance of any services within the limits and at the rates specified in the contract. These rates may be adjusted only as a result of revisions to prevailing labor rates provided by the Secretary of Labor. The option provision may be exercised more than once, but the total extension of performance hereunder shall not exceed 6 months. The Contracting Officer may exercise the option by written notice to the Contractor within 30 days. (End of Clause)

I-7: 52.217-9 -- Option to Extend the Term of the Contract (Mar 2000). As prescribed in [17.208](#)(g), insert a clause substantially the same as the following:

Option to Extend the Term of the Contract

(a) The Government may extend the term of this contract by written notice to the Contractor within 30 days; provided, that the Government gives the Contractor a preliminary written notice of its intent to extend at least 60 days before the contract expires. The preliminary notice does not commit the Government to an extension.

(b) If the Government exercises this option, the extended contract shall be considered to include this option clause.

(c) The total duration of this contract, including the exercise of any options under this clause, shall not exceed 36 months. (End of Clause)

I-8: 52.222-22 -- Previous Contracts and Compliance Reports (Feb 1999). As prescribed in 22.810(a)(2), insert the following provision:

Previous Contracts and Compliance Reports

The offeror represents that --

(a) It * has, * has not participated in a previous contract or subcontract subject to the Equal Opportunity clause of this solicitation;

(b) It * has, * has not filed all required compliance reports; and

(c) Representations indicating submission of required compliance reports, signed by proposed subcontractors, will be obtained before subcontract awards. (End of Provision)

I-9: 52.216-22 -- Indefinite Quantity (Oct 1995).

(a) This is an indefinite-quantity contract for the supplies or services specified, and effective for the period stated, in the Schedule. The quantities of supplies and services specified in the Schedule are estimates only and are not purchased by this contract.

(b) Delivery or performance shall be made only as authorized by orders issued in accordance with the Ordering clause. The Contractor shall furnish to the Government, when and if ordered, the supplies or services specified in the Schedule up to and including the quantity designated in the Schedule as the "maximum." The Government shall order at least the quantity of supplies or services designated in the Schedule as the "minimum."

(c) Except for any limitations on quantities in the Order Limitations clause or in the Schedule, there is no limit on the number of orders that may be issued. The Government may issue orders requiring delivery to multiple destinations or performance at multiple locations.

(d) Any order issued during the effective period of this contract and not completed within that period shall be completed by the Contractor within the time specified in the order. The contract shall govern the Contractor's and Government's rights and obligations with respect to that order to the same extent as if the order were completed during the contract's effective period; provided, that the Contractor shall not be required to make any deliveries under this contract after June 1, 2008. (End of Clause)

I-10: 252.225-7043 -- Antiterrorism/Force Protection for Defense Contractors Outside the U.S. (Mar 2006).

(a) *Definition.* "United States," as used in this clause, means, the 50 States, the District of Columbia, and outlying areas.

(b) Except as provided in paragraph (c) of this clause, the Contractor and its subcontractors, if performing or traveling outside the United States under this contract, shall

(1) Affiliate with the Overseas Security Advisory Council, if the Contractor or subcontractor is a U.S. entity;

(2) Ensure that Contractor and subcontractor personnel who are U.S. nationals and are in-country on a non-transitory basis, register with the U.S. Embassy, and that Contractor and subcontractor personnel who are third country nationals comply with any security related requirements of the Embassy of their nationality;

(3) Provide, to Contractor and subcontractor personnel, antiterrorism/force protection awareness information commensurate with that which the Department of Defense (DoD) provides to its military and civilian personnel and their families, to the extent such information can be made available prior to travel outside the United States; and

(4) Obtain and comply with the most current antiterrorism/force protection guidance for Contractor and subcontractor personnel.

(c) The requirements of this clause do not apply to any subcontractor that is

(1) A foreign government;

(2) A representative of a foreign government; or

(3) A foreign corporation wholly owned by a foreign government.

(d) Information and guidance pertaining to DoD antiterrorism/force protection can be obtained from (Contracting Officer to insert applicable information cited in PGI 225.7403-1). (End of clause)

PART III – LIST OF DOCUMENTS, EXHIBITS, AND OTHER ATTACHMENTS

SECTION J – LIST ATTACHMENTS

Attachment No.	Description	Pages
J-1	MNF-I FRAGO 06-391 PRIVATE SECURITY COMPANY WEAPON STORAGE AND REGISTRATION IN THE INTERNATIONAL ZONE (IZ)	4
J-2	Past Performance Questionnaire	2

PART IV – REPRESENTATIONS AND INSTRUCTIONS

Note: The following Sections K, L & M will be removed from any resulting award. The Contract will consist of Sections A through J inclusive of any Amendments hereto.

SECTION K – REPRESENTATIONS, CERTIFICATIONS, AND OTHER STATEMENTS OF OFFERORS

PROVISIONS INCORPORATED BY REFERENCE

52.203-11 Certification and Disclosure Regarding Payments to Influence Certain Federal Transactions

(Sep 2005)

52.209-5 Certification Regarding Debarment, Suspension, Proposed Debarment, and Other Responsibility Matters (Dec 2001)

252.209-7001 Disclosure of Ownership or Control by the Government of a Terrorist Country (SEP 2004)

252.209-7002 Disclosure of Ownership or Control by a Foreign Government (JUN 2005)

252.225-7031 Secondary Arab Boycott of Israel (JUN 2005)

252.225-7042 Authorization to Perform APR 2003)

PROVISIONS INCORPORATED BY FULL TEXT

K-1: 52.252-1 -- Solicitation Provisions Incorporated by Reference (Feb 1998). This solicitation incorporates one or more solicitation provisions by reference, with the same force and effect as if they were given in full text. Upon request, the Contracting Officer will make their full text available. The offeror is cautioned that the listed provisions may include blocks that must be completed by the offeror and submitted with its quotation or offer. In lieu of submitting the full text of those provisions, the offeror may identify the provision by paragraph identifier and provide the appropriate information with its quotation or offer. Also, the full text of a solicitation provision may be accessed electronically at this/these address(es): <http://farsite.hill.af.mil>. (End of Provision)

K-2: 52.203-2 Certificate of Independent Price Determination (Apr 1985). As prescribed in [3.103-1](#), insert the following provision. If the solicitation is a Request for Quotations, the terms "Quotation" and "Quoter" may be substituted for "Offer" and "Offeror."

Certificate of Independent Price Determination

(a) The offeror certifies that --

(1) The prices in this offer have been arrived at independently, without, for the purpose of restricting competition, any consultation, communication, or agreement with any other offeror or competitor relating to --

(i) Those prices;

(ii) The intention to submit an offer; or

(iii) The methods or factors used to calculate the prices offered.

(2) The prices in this offer have not been and will not be knowingly disclosed by the offeror, directly or indirectly, to any other offeror or competitor before bid opening (in the case of a sealed bid solicitation) or contract award (in the case of a negotiated solicitation) unless otherwise required by law; and

(3) No attempt has been made or will be made by the offeror to induce any other concern to submit or not to submit an offer for the purpose of restricting competition.

(b) Each signature on the offer is considered to be a certification by the signatory that the signatory --

(1) Is the person in the offeror's organization responsible for determining the prices being offered in this bid or proposal, and that the signatory has not participated and will not participate in any action contrary to subparagraphs (a)(1) through (a)(3) of this provision; or

(2)

(i) Has been authorized, in writing, to act as agent for the following principals in certifying that those principals have not participated, and will not participate in any action contrary to subparagraphs (a)(1) through (a)(3) of this provision _____ *[insert full name of person(s) in the offeror's organization responsible for determining the prices offered in this bid or proposal, and the title of his or her position in the offeror's organization];*

(ii) As an authorized agent, does certify that the principals named in subdivision (b)(2)(i) of this provision have not participated, and will not participate, in any action contrary to subparagraphs (a)(1) through (a)(3) of this provision; and

(iii) As an agent, has not personally participated, and will not participate, in any action contrary to subparagraphs (a)(1) through (a)(3) of this provision.

(c) If the offeror deletes or modifies subparagraph (a)(2) of this provision, the offeror must furnish with its offer a signed statement setting forth in detail the circumstances of the disclosure. (End of Provision)

K-3: 52.209-5 -- Certification Regarding Debarment, Suspension, Proposed Debarment, and Other Responsibility Matters (Dec 2001). As prescribed in [9.409\(a\)](#), insert the following provision:

Certification Regarding Debarment, Suspension, Proposed Debarment, and Other Responsibility Matters

(a)

(1) The Offeror certifies, to the best of its knowledge and belief, that --

(i) The Offeror and/or any of its Principals --

(A) Are * are not * presently debarred, suspended, proposed for debarment, or declared ineligible for the award of contracts by any Federal agency;

(B) Have * have not *, within a three-year period preceding this offer, been convicted of or had a civil judgment rendered against them for: commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, state, or local) contract or subcontract; violation of Federal or state antitrust statutes relating to the submission of offers; or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, tax evasion, or receiving stolen property; and

(C) Are * are not * presently indicted for, or otherwise criminally or civilly charged by a governmental entity with, commission of any of the offenses enumerated in paragraph (a)(1)(i)(B) of this provision.

(ii) The Offeror has* has not*, within a three-year period preceding this offer, had one or more contracts terminated for default by any Federal agency.

(2) "Principals," for the purposes of this certification, means officers; directors; owners; partners; and, persons having primary management or supervisory responsibilities within a business entity (e.g., general manager; plant manager; head of a subsidiary, division, or business segment, and similar positions).

This Certification Concerns a Matter Within the Jurisdiction of an Agency of the United States and the Making of a False, Fictitious, or Fraudulent Certification May Render the Maker Subject to Prosecution Under Section 1001, Title 18, United States Code.

(b) The Offeror shall provide immediate written notice to the Contracting Officer if, at any time prior to contract award, the Offeror learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.

(c) A certification that any of the items in paragraph (a) of this provision exists will not necessarily result in withholding of an award under this solicitation. However, the certification will be considered in connection with a determination of the Offeror's responsibility. Failure of the Offeror to furnish a certification or provide such additional information as requested by the Contracting Officer may render the Offeror nonresponsible.

(d) Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render, in good faith, the certification required by paragraph (a) of this provision. The knowledge and information of an Offeror is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.

(e) The certification in paragraph (a) of this provision is a material representation of fact upon which reliance was placed when making award. If it is later determined that the Offeror knowingly rendered an

erroneous certification, in addition to other remedies available to the Government, the Contracting Officer may terminate the contract resulting from this solicitation for default. (End of Provision)

K-4: 52.252-1 – Solicitation Provisions Incorporated by Reference (Feb 1998). This solicitation incorporates one or more solicitation provisions by reference, with the same force and effect as if they were given in full text. Upon request, the Contracting Officer will make their full text available. The offeror is cautioned that the listed provisions may include blocks that must be completed by the offeror and submitted with its quotation or offer. In lieu of submitting the full text of those provisions, the offeror may identify the provision by paragraph identifier and provide the appropriate information with its quotation or offer. Also, the full text of a solicitation provision may be accessed electronically at this/these address(es): <http://farsite.hill.af.mil> (End of Provision)

K-5: Projected Iraqi Employment: Collecting and Reporting Employment Statistics

52.4 Projected Iraqi and Third Country National (TCN) Employment.

Socio-Economic Program

Offerors will be evaluated on the extent to which Iraqi, Third Country National and U.S. citizens will be employed under a resultant contract. This Factor will be analyze the offeror's efforts to employ Iraqi citizens and subcontract with Iraqi firms. Offerors are encouraged to hire local Iraqi labor and Iraqi firms wherever possible. Offerors are required to identify, as outlined below, the total projected number of Iraqis and non-Iraqi (Third Country National (TCN) and US citizens) that will be directly employed in performance under a resultant contract.

Employment means the total number of Iraqi and non-Iraqi citizens proposed to be on the offerors payroll and those on subcontractor employees directly employed, full or part time, during the life of the contract.

An "Iraqi" firm is a company (including a subsidiary company) whose principal place of business is located within Iraq and is owned by an Iraqi citizen.

An Iraqi citizen / employee is an individual whose ordinary residence is in Iraq and holds an Iraq-issued passport or Iraq residency papers.

Is your company an "Iraqi" company? Yes _____. No: _____.

If yes, the % of Iraqi ownership is _____.

If no, what country is your company registered/incorporated:_____.

Total Iraqi (Iraqi Residents) Employment*:

Total:_____

Iraqi Men:_____

Iraqi Females:_____

*(Gender breakdown is for statistical purposes only)

Total Non-Iraqi Employed*:

Total:_____

Male:_____

Female:_____

*(Gender breakdown is for statistical purposes only)

Subcontracts:

Iraqi: \$_____

Principal Supplies / Services: _____

Non-Iraqi \$ _____

Principal Supplies / Services: _____

Describe any other plans on how to maximize the use of Iraqi businesses and workers.

SECTION L – INSTRUCTIONS, CONDITIONS, AND NOTICES TO OFFERORS OR RESPONDENTS

PROVISIONS INCORPORATED BY REFERENCE

L-1: 252.335.7032 -- Waiver of UK Levies-Evaluation of Offers (Apr 2003)

L-2: 52.214-34 -- Submission of Offers in the English Language (Apr 1991).

L-3: 52.214-35 – Submission of Offers in U.S. Currency (Apr 1991).

PROVISIONS INCORPORATED BY FULL TEXT

52.215-1 -- Instructions to Offerors -- Competitive Acquisition (Jan 2004)

a) *Definitions.* As used in this provision --

“Discussions” are negotiations that occur after establishment of the competitive range that may, at the Contracting Officer’s discretion, result in the offeror being allowed to revise its proposal.”

“In writing,” “writing,” or “written” means any worded or numbered expression which can be read, reproduced, and later communicated, and includes electronically transmitted and stored information.

“Proposal modification” is a change made to a proposal before the solicitation’s closing date and time, or made in response to an amendment, or made to correct a mistake at any time before award.

“Proposal revision” is a change to a proposal made after the solicitation closing date, at the request of or as allowed by a Contracting Officer as the result of negotiations.

“Time,” if stated as a number of days, is calculated using calendar days, unless otherwise specified, and will include Saturdays, Sundays, and legal holidays. However, if the last day falls on a Saturday, Sunday, or legal holiday, then the period shall include the next working day.

(b) *Amendments to solicitations.* If this solicitation is amended, all terms and conditions that are not amended remain unchanged. Offerors shall acknowledge receipt of any amendment to this solicitation by the date and time specified in the amendment(s).

(c) *Submission, modification, revision, and withdrawal of proposals.*

(1) Unless other methods (e.g., electronic commerce or facsimile) are permitted in the solicitation, proposals and modifications to proposals shall be submitted in paper media in sealed envelopes or packages

(i) addressed to the office specified in the solicitation, and

(ii) showing the time and date specified for receipt, the solicitation number, and the name and address of the offeror. Offerors using commercial carriers should ensure that the proposal is marked on the outermost wrapper with the information in paragraphs (c)(1)(i) and (c)(1)(ii) of this provision.

(2) The first page of the proposal must show --

(i) The solicitation number;

(ii) The name, address, and telephone and facsimile numbers of the offeror (and electronic address if available);

(iii) A statement specifying the extent of agreement with all terms, conditions, and provisions included in the solicitation and agreement to furnish any or all items upon which prices are offered at the price set opposite each item;

(iv) Names, titles, and telephone and facsimile numbers (and electronic addresses if available) of persons authorized to negotiate on the offeror's behalf with the Government in connection with this solicitation; and

(v) Name, title, and signature of person authorized to sign the proposal. Proposals signed by an agent shall be accompanied by evidence of that agent's authority, unless that evidence has been previously furnished to the issuing office.

(3) *Submission, modification, revision, and withdrawal of proposals.*

(i) Offerors are responsible for submitting proposals, and any modification, or revisions, so as to reach the Government office designated in the solicitation by the time specified in the solicitation. If no time is specified in the solicitation, the time for receipt is 4:30 p.m., local time, for the designated Government office on the date that proposal or revision is due.

(ii)

(A) Any proposal, modification, or revision received at the Government office designated in the solicitation after the exact time specified for receipt of offers is "late" and will not be considered unless it is received before award is made, the Contracting Officer determines that accepting the late offer would not unduly delay the acquisition; and --

(1) If it was transmitted through an electronic commerce method authorized by the solicitation, it was received at the initial point of entry to the Government infrastructure not later than 5:00 p.m. one working day prior to the date specified for receipt of proposals; or

(2) There is acceptable evidence to establish that it was received at the Government installation designated for receipt of offers and was under the Government's control prior to the time set for receipt of offers; or

(3) It is the only proposal received.

(B) However, a late modification of an otherwise successful proposal that makes its terms more favorable to the Government, will be considered at any time it is received and may be accepted.

(iii) Acceptable evidence to establish the time of receipt at the Government installation includes the time/date stamp of that installation on the proposal wrapper, other documentary evidence of receipt maintained by the installation, or oral testimony or statements of Government personnel.

(iv) If an emergency or unanticipated event interrupts normal Government processes so that proposals cannot be received at the office designated for receipt of proposals by the exact time specified in the solicitation, and urgent Government requirements preclude amendment of the solicitation, the time specified for receipt of proposals will be deemed to be extended to the same time of day specified in the solicitation on the first work day on which normal Government processes resume.

(v) Proposals may be withdrawn by written notice received at any time before award. Oral proposals in response to oral solicitations may be withdrawn orally. If the solicitation authorizes facsimile proposals, proposals may be withdrawn via facsimile received at any time before award, subject to the conditions specified in the provision at 52.215-5, Facsimile Proposals. Proposals may be withdrawn in person by an offeror or an authorized representative, if the identity of the person requesting withdrawal is established and the person signs a receipt for the proposal before award.

(4) Unless otherwise specified in the solicitation, the offeror may propose to provide any item or combination of items.

(5) Offerors shall submit proposals in response to this solicitation in English, unless otherwise permitted by the solicitation, and in U.S. dollars, unless the provision at FAR 52.225-17, Evaluation of Foreign Currency Offers, is included in the solicitation.

(6) Offerors may submit modifications to their proposals at any time before the solicitation closing date and time, and may submit modifications in response to an amendment, or to correct a mistake at any time before award.

(7) Offerors may submit revised proposals only if requested or allowed by the Contracting Officer.

(8) Proposals may be withdrawn at any time before award. Withdrawals are effective upon receipt of notice by the Contracting Officer.

(d) *Offer expiration date.* Proposals in response to this solicitation will be valid for the number of days specified on the solicitation cover sheet (unless a different period is proposed by the offeror).

(e) *Restriction on disclosure and use of data.* Offerors that include in their proposals data that they do not want disclosed to the public for any purpose, or used by the Government except for evaluation purposes, shall --

(1) Mark the title page with the following legend:

This proposal includes data that shall not be disclosed outside the Government and shall not be duplicated, used, or disclosed -- in whole or in part -- for any purpose other than to

evaluate this proposal. If, however, a contract is awarded to this offeror as a result of -- or in connection with -- the submission of this data, the Government shall have the right to duplicate, use, or disclose the data to the extent provided in the resulting contract. This restriction does not limit the Government's right to use information contained in this data if it is obtained from another source without restriction. The data subject to this restriction are contained in sheets [*insert numbers or other identification of sheets*]; and

(2) Mark each sheet of data it wishes to restrict with the following legend:

Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this proposal.

(f) *Contract award.*

(1) The Government intends to award a contract or contracts resulting from this solicitation to the responsible offeror(s) whose proposal(s) represents the best value after evaluation in accordance with the factors and subfactors in the solicitation.

(2) The Government may reject any or all proposals if such action is in the Government's interest.

(3) The Government may waive informalities and minor irregularities in proposals received.

(4) The Government intends to evaluate proposals and award a contract without discussions with offerors (except clarifications as described in FAR 15.306(a)). Therefore, the offeror's initial proposal should contain the offeror's best terms from a cost or price and technical standpoint. The Government reserves the right to conduct discussions if the Contracting Officer later determines them to be necessary. If the Contracting Officer determines that the number of proposals that would otherwise be in the competitive range exceeds the number at which an efficient competition can be conducted, the Contracting Officer may limit the number of proposals in the competitive range to the greatest number that will permit an efficient competition among the most highly rated proposals.

(5) The Government reserves the right to make an award on any item for a quantity less than the quantity offered, at the unit cost or prices offered, unless the offeror specifies otherwise in the proposal.

(6) The Government reserves the right to make multiple awards if, after considering the additional administrative costs, it is in the Government's best interest to do so.

(7) Exchanges with offerors after receipt of a proposal do not constitute a rejection or counteroffer by the Government.

(8) The Government may determine that a proposal is unacceptable if the prices proposed are materially unbalanced between line items or subline items. Unbalanced pricing exists when, despite an acceptable total evaluated price, the price of one or more contract line items is significantly overstated or understated as indicated by the application of cost or price analysis techniques. A proposal may be rejected if the Contracting Officer determines that the lack of balance poses an unacceptable risk to the Government.

(9) If a cost realism analysis is performed, cost realism may be considered by the source selection authority in evaluating performance or schedule risk.

(10) A written award or acceptance of proposal mailed or otherwise furnished to the successful offeror within the time specified in the proposal shall result in a binding contract without further action by either party.

(11) If a post-award debriefing is given to requesting offerors, the Government shall disclose the following information, if applicable:

(i) The agency's evaluation of the significant weak or deficient factors in the debriefed offeror's offer.

(ii) The overall evaluated cost or price and technical rating of the successful and the debriefed offeror and past performance information on the debriefed offeror.

(iii) The overall ranking of all offerors, when any ranking was developed by the agency during source selection.

(iv) A summary of the rationale for award.

(v) For acquisitions of commercial items, the make and model of the item to be delivered by the successful offeror.

(vi) Reasonable responses to relevant questions posed by the debriefed offeror as to whether source-selection procedures set forth in the solicitation, applicable regulations, and other applicable authorities were followed by the agency. (End of Provision)

L-4: 52.216-1 -- Type of Contract (Apr 1984)

The Government contemplates award of a Firm Fixed Price contract resulting from this solicitation. (End of Provision)

L-5: 52.216-27 -- Single or Multiple Awards (Oct 1995)

The Government may elect to award a single delivery order contract or task order contract or to award multiple delivery order contracts or task order contracts for the same or similar supplies or services to two or more sources under this solicitation. (End of Provision)

L-6: 52.233-2 -- Service Of Protest (Aug 1996)

(a) Protest, as defined in section 33.101 of the Federal Acquisition Regulation, that are filed directly with an agency, and copies of any protests that are filed with the General Accounting Office (GAO), shall be served on the Contracting Officer (addressed as follows) by obtaining written and dated acknowledgment of receipt from

Joint Contracting Command – Iraq/Afghanistan
 Joint Contracting Activity – MNSTC-I Support Division
 Baghdad, Iraq
 APO AE 09348
 Email: JCCI_PARC_Recon1@PCO-Iraq.Net

(b) The copy of any protest shall be received in the office designated above within one day of filing a protest with the GAO.

L-7: 52.237-1 -- Site Visit (Apr 1984)

As prescribed in [37.110\(a\)](#), insert the following provision:

Offerors or quoters are urged and expected to inspect the site where services are to be performed and to satisfy themselves regarding all general and local conditions that may affect the cost of contract performance, to the extent that the information is reasonably obtainable. In no event shall failure to inspect the site constitute grounds for a claim after contract award. (End of Provision)

L-8: Objective

The following instructions are provided to Offerors as a general guide for preparation of their respective offers.

L-9: Format

The format in which electronic proposals are to be submitted is as follows: (Electronic proposal is the only acceptable form of offer submission).

1. Proposals shall be provided via email and shall be submitted in Microsoft Word format or Adobe Acrobat (pdf).
WINZIP (zip) files can not be accepted as they are routinely blocked by the domain firewall.
2. Pitch shall be limited to a minimum of 12, except for diagrams and drawings where impractical.
3. Large engineer drawings shall be reduced in size for easier handling and review but not to the extent that essential detail is lost. Maximum size shall be [11'x17']. No proposal text shall be on either obverse or reverse of paper.
4. Technical Volume of proposals must not exceed 30 pages, excluding resumes and syllabi/training plan.
5. Send proposals to the following email address: norbert.rattay@pco-iraq.net

L-10: Description

Each volume of the proposal shall be limited to three folders: (Note: Offerors shall submit offers in five separate volumes)

1. Volume 1 – Past Performance
2. Volume 2 – Technical (must not exceed 30 pages; excluding resumes)
3. Volume 3 – Socio Economic
4. Volume 4 – Price
5. Volume 5 – Solicitation, Offer, Award Documents and Certifications/Representations

L-11: Volume 1 – Past Performance

The evaluation consists of an assessment and assignment of the performance confidence rating for each proposal under consideration. The evaluation determines how much confidence the Government has that the Offeror will perform based on similar past efforts the Offeror has performed. To evaluate past performance, the Offeror must submit past performance information for like items/services from a **maximum of five (5) references**, during the **past two (2) years** and include the contract/order number, the name of a point of contact, a current telephone number and e-mail address for the POC. The Government reserves the right to contact any of the references listed, any references of other known efforts performed by the contractor, as well as any existing past performance information from Government databases.

The offeror shall be responsible to send the Past Performance Questionnaire (Attachment J-2) to at least (5) references with instructions to the references to complete and e-mail to the Contracting Officer jeffrey.holley@pco-iraq.net or brad.riddle@pro-iraq.net prior to the closing date.

The evaluation of Offeror's past performance may take into account Past Performance information regarding predecessor companies, key personnel who have relevant experience, or subcontractors/teaming partners/joint venture partners proposed to contribute more than 20% of the overall effort.

L-12: Volume 2 – Technical Capability (must not exceed 30 pages; excluding resumes and syllabi/training plans)

This acquisition will utilize the Technical capability of the items offered to meet the Government requirement. The Offeror **must submit** the following minimum requirements to be considered technically acceptable: The Technical Evaluation Team will determine if the proposal meets the technical requirements as specified in the Statement of Work and as per the Instructions to Offerors section of this solicitation.

1. **Training Plan.** The government will assess the offeror's approach for a comprehensive training structure that meets the principles described in the individual training requirements and demonstrates a well thought out approach for an interrelated training structure which optimizes utilization of resources. The government will assess the depth of proposed training and proposed approach to achieve the training goals, in accordance with the SOW. The contractor shall submit proposed syllabi/training plan for the Tier 1 course, CRT Basic and Advanced courses, and the ERU & CDP TTT programs for consideration. The government will consider how the contractor intends to provide the requisite training, the resources the contractor will use, relevancy of materials, instructor-to-student class size, number of instructors/mentors/advisors, hours of instruction, testing and reinforcement of key material, flexibility in instruction/courses, and innovative training concepts.
2. **Mobilization/Base Support Plan.** The Offeror's approach to the full mobilization of personnel & equipment required to perform the tasks specified in the SOW and RFP will be evaluated - mobilization must be addressed in the Mobilization Plan. The offeror should identify the number of personnel for each task. The Government will also assess if the Offeror proposes a sound, responsive, and complete methodology for smooth camp operations, protecting facilities and dignitaries from contract inception through transition to the Iraqi Ministry of Interior. Proposals should demonstrate to the Government the Offeror's well thought out, proactive approach to maintaining consistently high standards, ensuring facility maintenance, safeguarding government resources, and facilitating high levels of security in the midst of processing large numbers of local nations. This should be done while maintaining training, transporting personnel and sustaining other requirements within this SOW. The government will assess the comprehensiveness, efficiency and soundness of the offeror's approach for controlling all government provided equipment.
3. **Management plan.** The government will assess the adequacy of experience, training, knowledge and skills of those personnel proposed to fill the positions under the management/staffing approach. Offeror *may* provide up to twenty resumes and *must* provide resumes for the individuals in the following positions:
 - Program Manager
 - Deputy Program Manager
 - Operations Officer

- Deputy Program Managers for ERU, CDP, BSO, and Tier 1 Advisory Team
- Team Leads, Tier 1 Advisor team (7)
- Liaison Officer

Additionally, Offerors must submit a manning chart which displays the relative experience of all key employees. The proposed methodology should include effective interfaces between management, technical staff, Iraqi Ministry of Interior leadership and other support contractors. The Offeror's proposed approach shall identify any and all potential risks associated with performing this task and shall include a robust risk mitigation plan as a part of their management/staffing approach.

4. **Iraqi Transition Plan.** The government will assess the thoroughness, completeness and soundness of the offeror's proposed approach addressing all transition requirements within the SOW and RFP. Proposals should demonstrate to the Government the offeror's ability to
 - (1) effectively and efficiently transition/phase-in resources and personnel onto this contract,
 - (2) establish the required management process and structure that are critical to success, and
 - (3) ensure transition of operations to the Iraqi Ministry of Interior.

A decision on the technical capability of each Offeror's proposal will be made. Each will be evaluated to determine if the Offeror provides qualified personnel, and has a sound, compliant approach to meeting the Government's requirements as described in the Statement of Work. The Technical Evaluation Team will determine if the proposal meets the technical requirements as specified in the Statement of Work and as per the Instructions to Offerors section of this solicitation. Award may be made to other than the lowest priced Offeror based upon the past an overall Best Value determination. The Contracting Officer intends to award without discussions, but reserves the right to make competitive range determinations and open discussions with offers. If a competitive range determination is made, it may be necessary to have those within the competitive range demonstrate their system at a location of the government's choosing near or in the country of Iraq.

Offeror will also provide options that present flexible tradeoffs that will meet the objectives of the Statement of Work. Offerors should identify any and all commercial applications that can be modified or adjusted to meet the requirements of the Statement of Work.

L-13: Volume 3 – Socio Economic

Socio Economic Programs Commitment. Offeror's shall propose overall contract performance participation for both Iraqi owned businesses and Iraqi women owned businesses participation. Offeror's shall indicate whether they are Iraqi owned, Iraqi-women owned or not Iraqi owned or define a percentage of shared ownership. Additionally, Offerors shall depict all subcontracting opportunities and identify which, if any, is with Iraqi owned or Iraqi women owned subcontractors and the **estimated dollar value** and **percent** of contract value (based upon the BASE YEAR) and number and content of subcontracts. Additionally, Offeror's **shall identify, by name and title,** Iraqi employees and Iraqi women employees that are in management and supervisory positions.

L-14: Volume 4 – Price

IAW FAR Part 15.305 (a)(1) Cost or Price Evaluation, this competitive procurement will establish the basis for price reasonableness. The price proposals will be evaluated by comparison of proposed prices received in response to the solicitation. The competition of these prices will determine price reasonableness.

Total evaluated price, for award purposes, will be based upon the total price proposal for all items combined; Total evaluated price will be calculated based upon the following methodology. For purposes of proposal price evaluation only, all CLINs will be added.

Offeror shall provide a separate price breakdown for positions listed in CLIN 0012 (i.e., 1 interpreter for 12 mos). Contractor shall also provide a breakdown for instructors (1 instructor for 12 mos). The information shall be considered for price reasonableness. Additionally, the labor rates may be used for special requirements not already provided for.

L-15: Volume 5 – Solicitation, Offer and Award Documents and Certifications/Representations

Certifications and Representations – Each offeror shall complete (fill-in signatures) the solicitation sections indicated below using the file (without modification to the file) provided with the solicitation sections indicated below indicated below using the file (without modification to the file) provided with the solicitation. An authorized official of the firm shall sign the SF33 and all certifications requiring signature. An Acrobat PDF file shall be created to capture the signatures for submission.

Section A – Standard Form 33 (SF33), Solicitation, Offer and Award

Section G – Contract Administration Data

Section K – Representations, Certifications and other Statements of Offerors

Due Date of Submittal: All offers shall be due the date and time specified in block 8 of page 1, Standard Form 1449, or as otherwise amended.

L-16: Best Value Features

Features in an Offeror's proposal which can provide cost and/or performance benefits to the Government and have not been specified in the requirements will be presented in an executive summary and shall not exceed two (2) pages.

Instruction: Index shall be in the following format:

1. Column 1 – List each best value feature
2. Column 2 – Applicable proposal paragraph number
3. Column 3 – Applicable proposal page number
4. Column 4 – Applicable requirements document (SOW, spec, other)
5. Column 5 – Summarize why it is a cost benefit/avoidance feature

UNSATISFACTORY INITIAL PROPOSALS

Offerors are hereby notified that initial proposal(s) which are found to be unsatisfactory may be rejected without affording the Offeror an opportunity to satisfy the requirement of the Government. *Notwithstanding the information included in the support of the Offeror's technical proposal, the contractor must meet all requirements of the Statement of Work of the solicitation.* **WARNING: Please do not wait until the last minute to submit your proposals! To avoid submission of late proposals. We recommend the transmission of your proposal file 24 hours prior to the required proposal due date and time.**

USE OF CONTRACTOR SUPPORT SERVICES

(a) Prospective Offerors are hereby notified that the Government may use a contractor in conjunction with Government personnel to comprise the Source Selection Evaluation Team. Should the need for contractor support services materialize, the name of the contractor will be furnished to all potential Offerors during the solicitation phase.

(b) Contractor personnel used to support the evaluation process will sign non-disclosure statements. While such personnel will be used in the evaluation of proposals, they may be used to perform any duties related to the source selection decision, however shall not be the source selection decision authority. Submission

of a proposal will be deemed to be Offeror's consent to Government use of contractor personnel to support the evaluation process.

INQUIRIES BY OFFERORS

All questions regarding this solicitation shall be posted on the Federal Business Opportunities website at: www.fbo.gov or email to the following individuals:

Contracting Officer

Email: norbert.rattayp0@pco-iraq.net

SECTION M – EVALUATION FACTORS FOR AWARD.

M-1: The Government will award a contract resulting from this solicitation to the responsible Offeror whose offer conforming to the solicitation will be most advantageous to the Government, price and other factors considered. The Government has the right to make multiple awards resulting from this solicitation to the responsible Offeror(s) whose offer conforming to this solicitation will be most advantageous and of greatest value to the Government. Award will be made on a Best Value determination by considering the following evaluation factors:

1. Past Performance
2. Technical (4 technical sub-factors: training is most important, other factors of equal weight)
 - a) Training
 - b) Mobilization/Base Support/Security
 - c) Management
 - d) Transition to Iraqis
3. Socio Economic Plan
4. Price

(a) The order of the evaluation criteria are as follows:

Past Performance is more important than Technical Capability which is equal to the Socio Economic plan. Technical Capability, Past Performance and Socio-Economic, when combined, are significantly more important than Price.

(b) The evaluation process will be accomplished as follows:

1. Past Performance.

The evaluation consists of an assessment of past performance history for each proposal under consideration for possible award. The evaluation determines the level of confidence that the Offeror will perform successfully based on relevant past efforts of similar size and scope the Offeror has performed.

The following relevancy criteria apply:

Very Relevant Present/Past Performance programs involved the magnitude of effort and complexities which are essentially what the solicitation requires

Relevant Present/Past Performance programs involved the magnitude of effort and complexities including most of what the solicitation requires

Semi-Relevant Present/Past Performance programs involved the magnitude of effort and complexities including some of what the solicitation requires

Not relevant Did not involve any significant aspects of what the solicitation requires

A higher degree of relevancy will carry a higher weight when determining an Offeror's past performance rating.

To evaluate past performance, the Offeror must submit past performance information for like items from (5) references and include the contract/order number, the name of a point of contact, and a recent telephone number and email address of the POC. The Government reserves the right to contact any of the references listed, any references of other known efforts performed by the contractor, as well as any existing past performance information from Government databases. Past performance will be evaluated using the following adjectival ratings:

Exceptional High confidence that the Offeror will perform successfully

Good Significant confidence that the Offeror will perform successfully

Satisfactory Confidence that the Offeror will perform successfully

Marginal Little confidence that the Offeror will perform successfully

Unsatisfactory No confidence that the contractor will perform successfully

The offeror's past performance shall also be evaluated on the same scale utilized for the technical capability proposals, with the exception of a neutral rating that reads as follows:

Neutral Unknown confidence that the Offeror will perform successfully

A neutral rating will be assigned to Offerors with no relevant past performance, neutral past performance will not benefit or harm the Offeror. This additional Past Performance rating is inserted between the Satisfactory and Marginal ratings. Additionally, in determining the Offeror's past performance rating, the Government shall determine the relevancy of the past performance.

2. Technical Capability. Each Offeror's technical proposal will be evaluated to determine if the Offeror provides a sound, compliant approach to meeting the requirement as specified in the Statement of Work. Offeror's proposals will be evaluated using the adjectival rating system below. The Technical Evaluation Team will evaluate each individual proposal against the requirements of the SOW and assign an adjectival rating as listed below:

Exceptional The proposal greatly exceeds stated requirements, as reflected through an innovative, comprehensive, outstanding approach. The response is complete in terms of the basic content and level of information the Government seeks for evaluation. There is a high probability of success and almost no risk that this Offeror would fail to meet the quantity, quality, and schedule requirements. **Any weaknesses are minor.**

Good The proposal exceeds stated requirements. The response is complete in terms of the basic content and level of information the Government seeks for

evaluation. There is a high probability of success and negligible risk that this Offeror would fail to meet the quantity, quality, and schedule requirements.

There are no or few significant weaknesses, but there may be minor weaknesses that need not be corrected to make award.

Satisfactory

The proposal meets the stated requirements. The response is considered complete in terms of the basic content and level of information the Government seeks for evaluation. There is a reasonable probability of success and little risk that this Offeror would fail to meet the quantity, quality, and schedule requirements. **The proposal may have weaknesses that present some risk of unsuccessful contract performance. Weaknesses need not be corrected to make award.**

Marginal

The proposal fails to meet all stated requirements, has few or no strengths. The response is considered incomplete or inadequate in terms of the basic content and level of information the Government seeks for evaluation. There is a low probability of success based on the present information. **There is a combination of significant weaknesses that may constitute a deficiency and thereby increase the risk of unsuccessful contract performance to an unacceptable level. Noted deficiencies and significant weaknesses may be corrected through discussions or proposal revisions.**

Unsatisfactory

The proposal significantly fails to meet the stated requirements. What was submitted lacks essential information or is conflicting and unproductive. **The degree of risk is so high that there is no reasonable likelihood of success; regardless of price. Or, deficiencies are so major or extensive that a major revision or complete rewrite of the proposal would be necessary. Discussions or proposal revisions may be authorized by the Contracting Officer; however discussions and revisions are not an automatic right of the Offeror and shall be evaluated on a case by case when deemed necessary or beneficial to the government not the Offeror.**

3. Socio Economic Programs Commitment. Offeror's shall propose overall contract performance participation for both Iraqi owned businesses and Iraqi women owned businesses participation. Offeror's shall indicate whether they are Iraqi owned, Iraqi-women owned or not Iraqi owned or define a percentage of shared ownership. Additionally, Offerors shall depict all subcontracting opportunities and identify which, if any, is with Iraqi owned or Iraqi women owned subcontractors and the **estimated dollar value** and **percent** of contract value (based upon the BASE YEAR) and number and content of subcontracts. Additionally, Offeror's **shall identify, by name and title,** Iraqi employees and Iraqi women employees that are in management and supervisory positions.

The offeror's shall propose overall contract performance participation for both Iraqi and Iraqi women owned businesses. Socio-economic Program Commitment shall be evaluated utilizing the following scale:

Exceptional

Exceptional in all significant respects; maximizes contribution of Iraqi labor; maximizes employment of Iraqi women; includes management and supervisory positions.

Good

High quality in most respects; generally favors the contribution of Iraqi labor and includes employment of Iraqi women; improvement possible or could be further detailed.

Satisfactory	Adequate overall; does not stress use of Iraqi labor, though some is included; minimal mention of Iraqi women; improvement possible in some major areas.
Marginal	Fair quality in most respects; generally minimizes the contribution of Iraqi labor and includes some employment of Iraqi women; significant improvement possible or could be further detailed.
Unsatisfactory	Inadequate presentation that minimizes contributions or fails to stress whether Iraqi labor will be used.

4. Price. IAW FAR Part 15.305 (a)(1) Cost or Price Evaluation, this competitive procurement will establish the basis for price reasonableness. The price proposals will be evaluated by comparison of proposed prices received in response to the solicitation. The competition of these prices will determine price reasonableness.

(a) Total evaluated price, for award purposes, will be based upon the total price proposal for all items combined; Total evaluated price will be calculated based upon the following methodology. For purposes of proposal price evaluation only, all CLINs will be added.

(b) Offeror shall provide a separate price breakdown for positions listed in CLIN 0012 (i.e., 1 interpreter for 12 mos). Contractor shall also provide a breakdown for instructors (1 instructor for 12 mos). The information shall be considered for price reasonableness. Additionally, the labor rates may be used for special requirements not already provided for.

(c) A written notice of award or acceptance of an offer mailed or otherwise furnished to the successful Offeror within the time for acceptance specified in the offer, shall result in a binding contract without further action by either party. Before the offer's specified expiration time, the Government may accept an offer (or part of an offer), whether or not there are negotiations after its receipt, unless a written notice of withdrawal is received before award. (End of Provision)

M-2: 52.217-5 Evaluation of Options (July 1990)

Except when it is determined in accordance with FAR 17.206(b) not to be in the Government's best interests, the Government will evaluate offers for award purposes by adding the total price for all options to the total price for the basic requirement. Evaluation of options will not obligate the Government to exercise the option(s). (End of provision)

END SOLICITATION

J-1: MNF-I FRAGO 06-391 Private Security Company Weapon Storage and Registration in the International Zone (Page 1 of 4)

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HQ, MNF-I
 EMBASSY ANNEX, IRAQ
 310930COCT06
 ROUTINE **GREEN**

(U) MOD 1 to MNF-I FRAGO 06-391 [PRIVATE SECURITY COMPANY WEAPON STORAGE AND REGISTRATION IN THE INTERNATIONAL ZONE]

(U) SUBJECT: PRIVATE SECURITY COMPANY WEAPON STORAGE AND REGISTRATION IN THE INTERNATIONAL ZONE (IZ)

(U) REFERENCES:

- A. (U) MNF-I Framework OPORD, 01 May 06
- B. (U) CPA Order No 3 [Weapons Control, (Revised) (Amended)], 31 Dec 03
- C. (U) Iraq Weapons Code of 1992
- D. (U) UNSCR 1637, 31 Dec 05
- E. (U) UNSCR 1546, 05 Jun 04
- F. (U) CPA Order No 17 (Revised) [Status of the Coalition Provisional Authority, MNF-Iraq, Certain Missions and Personnel in Iraq], 27 Jun 04
- G. (U) CPA Order No 100 [Transition of Laws, Regulations, Orders, and Directives Issued by the Coalition Provisional Authority], 28 Jun 04
- H. (U) CPA Order No 91 [Regulation of Armed Forces and Militias within Iraq], 07 Jun 04
- I. (U) CPA Memo No 5 [Implementation of Weapons Control Order No. 3], 22 Aug 03
- J. (U) MNF-I Command Policies and Procedures [5-7.18], 8 Mar 06
- K. (U) MNF-I FRAGO 05-134 [Iraqi Weapons Cards], 31 May 05
- L. (U) MOD 4 to MNF-I FRAGO 05-134 [Iraqi Weapons Cards], 30 May 06
- M. (U) 23 Dec 05 USCENCOM Policy regarding Acquisition of PSCs

(U) TIME ZONE USED THROUGHOUT THIS ORDER: Charlie

1. (U) SITUATION. **Change.**

1.A. (U) Beginning 01 September 2006, all PSC weapon storage facilities located in the IZ will be subject to spot inspections, both announced and unannounced, by representatives of the Joint Area Support Group-Central (JASG-C) Security Directorate. The intent of these inspections is to ensure all PSC's maintain strict access controls to weapons, ensure safe storage of ammunition and explosives, and maintain accountability of all weapons.

1.B. (U) CPA Order 17, §9.4 provides that MNF-I retains control of all matters of security within the International Zone (IZ). As such, it is MNF-I's responsibility to ensure the control, safe storage and strict accountability of all weapons not under the direct control of the Government of Iraq, located within the IZ at all times. This FRAGO applies to all armed organizations, commonly referred to as Private Security Companies (PSCs) storing weapons in the IZ, but does not include companies that maintain only personal weapons, which remain in the possession of employees at all times.

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J-1: MNF-I FRAGO 06-391 Private Security Company Weapon Storage and Registration in the International Zone (Page 2 of 4)

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1.C. (U) Consistent with the above authorities, this FRAGO improves the public order, safety, and security of the IZ by limiting criminal and insurgent access to weapons. JASG-C is the enforcement organization as established by MNFI FRAGO 04-411.

2. (U) **MISSION**. No Change.

3. (U) **EXECUTION**. **Change**.

3.A. (U) **COMMANDER'S INTENT**. No Change.

3.B. (U) **CONCEPT OF OPERATIONS**. JASG-C will develop and implement a comprehensive inspection program of all PSC weapons storage facilities within the IZ to ensure the overall safety and security of the IZ. The program will identify all PSCs storing weapons in the IZ; gather PSC documentation; conduct baseline inspections; develop a realistic checklist based on current weapons storage capabilities within the IZ; disseminate inspection checklists to PSCs; re-inspect and notify PSCs of deficiencies, and conduct follow-up inspections as needed.

3.B.1 (U) PSC Registration. All PSC's storing weapons in the IZ will register with the JASG-C Security Directorate if records are unavailable through MNF-I or MNC-I. JASG-C will exhaust all existing information sources for PSC information before making a request from the PSC for the information. Use Attachment 1 to provide required information for proper registration, if needed.

3.B.2 (U) Implementation of Inspections. JASG-C Security Directorate will conduct cursory inspections of PSC's in order to baseline weapons storage capabilities within the IZ from 30 October 2006 to 30 November 2006. A formal inspection checklist will be developed and distributed to PSC's NLT 31 December 2006. Re-inspection of PSC's will commence 01 February 2007 and continue as needed.

3.B.3 (U) JASG-C Authority. JASG-C Security Directorate will verify if the PSC has authorization from the appropriate MNF-I official to possess each weapon stored in each PSC facility. JASG-C is authorized to seize and remove weapons, ammunition, explosives, or any other ordnance if the PSC is not following established procedures for properly securing these items or if the PSC cannot produce documentation establishing that MNF-I has authorized the PSC to possess these weapons (See 3.D.3.).

3.C. (U) **TASKS TO SUBORDINATE UNITS AND STAFF**. **Change**.

3.C.1. (U) **JCC-I**. Contracting Officer Representatives (COR) will ensure all PSC contractors storing weapons in the IZ provide required information to the JASG-C Security Directorate, Room M206.

3.C.2. (U) **GRD**. CORs will ensure all PSC contractors storing weapons in the IZ provide required information to the JASG-C Security Directorate, Room M206.

3.C.3. (U) **JASG-C**. JASG-C Security Directorate will be responsible for implementation of this FRAGO. JASG-C may request support from Explosives Ordnance Disposal (EOD) teams, IZ Fire Department, Ministry of Interior (MOI), and Iraqi Police to participate in PSC weapons storage site inspections. JASG-C will notify CORs of any derogatory inspection findings within seven days of the inspection.

3.D. (U) **COORDINATING INSTRUCTIONS**. **Change**.

3.D.1. (U) PSC Authority. PSC is defined by CPA Order 3, as amended by CPA Order 100, as "a private business, properly registered with the Ministry of Interior and Ministry of Trade that seeks to gain commercial benefits and financial profit by providing security services to individuals, businesses and organizations, governmental or otherwise." For purposes of this FRAGO, this definition shall also include such companies whose primary contracted mission may be other services, but who have internal security details that store weapons inside the IZ. It does not include companies that maintain only personal weapons which remain in the possession of employees at all times.

3.D.2. (U) MNF-I Authority. Under the UNSCR 1546 and 1637, MNF-I has the authority to establish regulations, confiscate weapons and conduct inspections to ensure the security and stability of the Country of Iraq, particularly in areas which are under the control of the Coalition

2

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J-1: MNF-I FRAGO 06-391 Private Security Company Weapon Storage and Registration in the International Zone (Page 3 of 4)**UNCLASSIFIED//FOUO**

3.D.3. (U) Weapons Seizure. If a weapons seizure occurs, the PSC has 90 days to obtain proper weapons authorization. If the PSC fails to obtain the MNF-I authorization within that 90 day period, JASG-C will have the authority to dispose of the weapons in a manner consistent with legal review of the circumstances surrounding the seizure. The authority to decide on the proper disposition of the weapons will reside with the JASG-C commander. PSCs may appeal, in writing, to the JASG-C commander within three days of notice of disposition intent. The JASG-C commander will consider the appeal and respond within seven days of receipt of the appeal.

3.D.4. (U) This FRAGO contains enduring guidance and will be included in future drafts of the OPOD/Command Policies and Procedures.

3.D.5. (U) POC is CPT Andrew Barrow NIPR: andrew.barrow@iraq.centcom.mil; CENTRIXS: andrew.barrow@centcom.mcfi.cmil.mil; DSN: 318-239-9454.

4. (U) **SERVICE SUPPORT.** No Change.

5. (U) **COMMAND AND SIGNAL.** No Change.

ACKNOWLEDGE:

CASEY
GEN

OFFICIAL:

MG FASTABEND
DCS STRATOPS

ATTACHMENT: Private Security Company JASG-C Registration Checklist.

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International Zone (Page 4 of 4)

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PRIVATE SECURITY COMPANY JASG-C REGISTRATION CHECKLIST

Company Name: _____ Date: _____

Address and Location in International Zone Where the Company Stores Weapons:

GPS/Grid Coordinate: _____

Provide Copies of the following Documentation:

Note: All documents produced by the PSC must be on Company letterhead.

____ Document #1. Copy of MOI PSC License.

____ Document #2. Copy of MOT Company License.

____ Document #3. Copy of contract.

____ Document #4. Company Management. Provide a list of titles, mailing addresses, e-mail addresses, and phone numbers for the company's Iraq Country Management Team.

____ Document #5. Weapons Manifest. Provide a listing of all weapons by serial number, make, model, and caliber. A new listing must be provided to JASG-C Security Directorate within 72-hours of any additions or deletions from master weapons manifest.

____ Document #6. Weapons Authorizations. Provide highlighted copies of contracts and specific authority for special category and/or non-standard US Government-approved weapons.

____ Document #7. Lease Agreement. Provide a copy of Lease Agreement for Property where weapons are stored.

____ Document #8. Weapon Issue Procedures. Provide a copy of the company's written instructions outlining weapons issuance procedures used by all employees.

____ Document #9. Designated Weapons Point of Contact. Appoint in writing a point of contact for weapon storage and issuance operations. Include name, phone number, and e-mail address.

Turn in completed documentation to JASG-C Security Directorate, Room M206, U.S. Embassy.

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J-1: Past Performance Questionnaire (Page 1 of 2)

Exceptional
 Good
 Satisfactory
 Neutral
 Marginal
 Unsatisfactory

- Contractor Being Evaluated _____
- Contract Number _____
- Contract Type _____
- Contract Value _____
- Competitive or Sole Source _____
- Description of the Work _____
- Person Contacted _____
- Tel #: _____

1. How well did the contractor successfully complete the contract and was your agency satisfied with the contractor's performance?

Underline Your Rating: (Exceptional Good Satisfactory Marginal Unsatisfactory Neutral)

2. How well did the contractor perform in regards to timeliness in performing the service?

Underline Your Rating: (Exceptional Good Satisfactory Marginal Unsatisfactory Neutral)

3. How well did the contractor perform in accordance with technical specifications?

Underline Your Rating: (Exceptional Good Satisfactory Marginal Unsatisfactory Neutral)

J-2: Past Performance Questionnaire (Page 2 of 2)

4. How well did the contractor perform considering program management effectiveness, subcontract management and management responsiveness?

Underline Your Rating: (Exceptional Good Satisfactory Marginal Unsatisfactory Neutral)

5. How well did the contractor perform considering the quality of the service provided?

Underline Your Rating: (Exceptional Good Satisfactory Marginal Unsatisfactory Neutral)

Underline Overall Rating of Past Performance:

Underline Your Rating: (Exceptional Good Satisfactory Marginal Unsatisfactory Neutral)

Evaluator _____

Signed _____